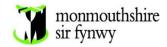
## **Public Document Pack**



Neuadd y Sir Y Rhadyr Brynbuga NP15 1GA

Dydd Mercher, 1 Tachwedd 2017

### Hysbysiad o gyfarfod:

## Cyngor Sir

### Dydd Iau, 9fed Tachwedd, 2017 at 2.00 pm, Council Chamber - Council Chamber

## AGENDA

Prayers will be said prior to the Council meeting at 4.55pm. All members are welcome to join the Chairman for prayers should they wish to do.

Eitem No	Eitem	Tudalennau
1.	Ymddiheuriadau am absenoldeb	
2.	Fforwm Agored i'r Cyhoedd	
3.	Cyhoeddiad Cadeirydd a derbyn deisebau	1 - 2
4.	Datganiadau o Fuddiant	
5.	Cadarnhau cofnodion cyfarfod Cyngor y Sir a'i gynhaliwyd ar y 21ain o Fedi 2017	3 - 8
6.	I dderbyn cofnodion y Pwyllgor Archwilio	
6.1.	6ed o Orffennaf 2017	9 - 18
6.2.	19eg o Fedi 2017	19 - 26
7.	I dderbyn cofnodion y Pwyllgor Gwasanaethau Democratig	
7.1.	5ed o Fehefin 2017	27 - 30
7.2.	11eg o Fedi 2017	31 - 34
8.	Rhestr o Gynigion	

### 8.1. Cynnig gan y Cynghorydd Sir M. Groucutt

Mae Cyngor Sir Fynwy'n llongyfarch a chefnogi ymdrechion cyfredol pobl leol yn ardal Y Fenni sy'n ymgyrchu dros fynediad llawn i blatfformau gorsaf trenau'r Fenni. Mae'n credu bod hi'n warthus yn 2017 bod pobl gydag anabledd, yr henoed, rhieni gyda phlant ifanc mewn pramiau neu deithwyr gyda bagiau trwm dal heb fynediad.

Mae'r Cyngor hwn yn galw ar Network Rail a Threnau Arriva Cymru i weithredu mynediad llawn fel mater o frys. Mae'n galw ar y rheini sy'n gyfrifol i sicrhau bod cyllid digonol yn cael ei roi i'r neilltu i greu cyfleusterau a fydd yn galluogi pob teithiwr i gael mynediad rhydd i bob rhan o'r orsaf yn ystod oriau agor fel blaenoriaeth uchaf.

#### 8.2. Cynnig o'r Cynghorydd Sir A. Easson a'r Cynghorydd Sir P. Pavia

Mae Bwrdd lechyd Prifysgol Aneurin Bevan wedi dechrau ymgynghoriadau ynglŷn â dyfodol Gwasanaethau Oedolion ledled Gwent. Yr awgrym yw canoli gofal dementia i ysbytai ym Mlaenau Gwent, Caerffili, Casnewydd ac uned yn Nhorfaen; ar ôl i Ysbyty'r Faenor gael ei gomisiynu yn 2021. Mae hyn yn awgrymu cau Ward San Pierre yn Ysbyty Cas-gwent, sy'n cael ei ddefnyddio am ofal dementia ar hyn o bryd. Buasai cefnogaeth am ofal dementia yng ngogledd Sir Fynwy'n bodoli yn Ysbyty Tri Cwm Hospital yng Nglyn Ebwy ac yn y de yn Ysbyty Sant Gwynllyw.

"Dwi'n cynnig bod y Cyngor hwn yn gweithio mewn cydweithrediad â BIPAB a CICAB i ddarganfod ffyrdd positif a blaengar o gael gwared â'r bygythiad hwn i Ysbyty Cas-gwent, sydd â 10 mlynedd ar ôl o'r fenter PFI i gwblhau'r contract, a dylid ehangu defnydd y cyfleuster hwn nid ei leihau.

#### 8.3. Cynnig o'r Cynghorydd Sir P. Pavia

Mae Cyngor Sir Fynwy'n deall yr heriau demograffeg sy'n wynebu'r sir dros y degawdau i ddod. Mae'n adnabod y bydd twf yn y nifer o henoed yn sicr o ddodi mwy o alw ar ein system gofal cymdeithasol, gan fod poblogaeth sy'n heneiddio'n fwy tebygol o gael o leiaf un ac yn aml nifer o gyflyrau cronig megis dementia. Felly, mae wedi'i bryderu gan gynigion Bwrdd Iechyd Prifysgol Aneurin Bevan i ailgynllunio gwasanaethau iechyd meddwl oedolion hŷn, gall olygu cau ward dementia San Pierre yn Ysbyty Cas-gwent a throsglwyddiad cleifion i Ysbyty Tri Chwm yng Nglyn Ebwy ac i Sant Gwynllyw Yng Nghasnewydd.

Mae'n galw ar Fwrdd Iechyd Prifysgol Aneurin Bevan i:

 Ddechrau ymgysylltiad 'cadarn' ac 'ystyrlon' gyda chleifion, rhanddeiliaid a chymunedau lleol yn Sir Fynwy, ynglŷn â'i gynigion ailgynllunio ac i wrando ar bryderon priodol y bydd unrhyw drosglwyddiad gofal tu allan i'r sir yn creu;

2. Cwrdd yn rheolaidd â'r Aelod Cabinet sy'n gyfrifol am Ofal Cymdeithasol,

Diogelwch ac lechyd ac uwch swyddogion, er mwyn archwilio modeli newydd, cynaliadwy ac wedi'u cyd-gynhyrchu o ofal am oedolion hŷn sydd ag afiechyd meddwl, fel rhan o gynllun

	strategaeth eang y Cyngor i ddarparu gofal cymdeithasol integredig o safon uchel ledled y sir.	
8.4.	Cynnig o'r Cynghorydd Sir D. Batrouni	
	Bod y Cyngor hwn yn pryderu bod y toriad mewn termau real sydd wedi digwydd i ysgolion yn Sir Fynwy dros y pedair blynedd diwethaf yn anghynaladwy; y gall y toriadau hyn arwain at ostyngiadau yn y nifer o staff a lleihau perfformiad yr ysgolion hyn; ac mae felly'n ymrwymo i atal y toriadau parhaol hyn ac i gynyddu'r gyllideb addysg gyffredinol am 2018/19 gan o leiaf £1m i helpu lleddfu pwysau ariannol parhaol. Bydd y grŵp Llafur yn gweithio gydag aelodau etholedig i gyd i weithredu'r cynnig hwn."	
8.5.	Cynnig o'r Cynghorydd Sir D. Batrouni	
	Bod y Cyngor hwn yn anghytuno â'r broses lle bod penderfyniad am ddyfodol dwy ysgol uwchradd yn Sir Fynwy wedi'i gyflwyno i Lywodraeth Cymru heb unrhyw ymgynghoriad â'r cyngor llawn, y Cabinet neu'r Pwyllgor Plant a Phobl Ifanc; yn credu bod cynsail bryderus yn cael ei chreu lle nad ydy aelodau lleol, yn enwedig aelodau Cas-gwent yn yr enghraifft hon, yn hysbys i benderfyniadau mawr sy'n effeithio'u preswylwyr; yn poeni am y goblygiadau i Ysgol Cas-gwent; ac yn credu nad yw pob opsiwn wedi cael eu harchwilio o ganlyniad	
9.	Adroddiadau'r Prif Swyddog, Enterprise	
9.1.	Presenoldeb o Bell am gyfarfodydd Cyngor	35 - 48
9.2.	Amseru cyfarfodydd Cyngor	49 - 56
10.	Adroddiad Pennaeth Gweithrediadau	
10.1.	Adroddiad Ailgylchu - Achos Busnes Terfynol, cymeradwyaeth gwariant cyfalaf ar gerbydau a bocsys	57 - 82
11.	Cwestiynau Aelodau	
11.1.	O'r Cynghorydd Sir P. Pavia i'r Cynghorydd Sir R. John. John	
	A fydd yr Aelod Cabinet dros Addysg yn cyflwyno diweddariad ynglŷn â gweithgareddau'r Grŵp Cyfeirio Allanol, a gafodd ei sefydlu gan y Cyngor yn dilyn Arolygiad Estyn o'r awdurdod yn 2015?	
11.2.	O'r Cynghorydd Sir A. Easson i'r Cynghorydd Sir R. Greenland	
	Ynglŷn â grantiau Pwyllgor Ardal 2017/2018 wedi'i cyllidebu o £5000. Mae hanner ffordd trwy'r flwyddyn ariannol, ond nid yw'r dyraniadau wedi'u rhyddhau er mwyn eu dosbarthu. Mae grwpiau lleol yn elwa o'r grantiau bach hyn. Byddwch chi'n eu rhyddhau mor gynted â phosib?	
11.3.	O'r Cynghorydd Sir A. Easson i'r Cynghorydd Sir R. Greenland	

	Ers 2008;
	<ol> <li>Maint o dai sydd wedi cael eu hadeiladu o flwyddyn i flwyddyn yn Sir Fynwy?</li> <li>Maint o flwyddyn i flwyddyn oedd yn dai fforddiadwy?</li> <li>Beth oedd y rhestrau aros o flwyddyn i flwyddyn dros yr un cyfnod?</li> </ol>
11.4.	O'r Cynghorydd Sir D. Batrouni i'r Cynghorydd Sir R. John
	Gall yr Aelod Cabinet adroddi os oes unrhyw anghysondeb rhwng y gwariant tybiannol a gwirioneddol ar wariant AAA (SEN) ddirprwyedig yn (i) 2016/17 (ii) 2015/16 a (iii) 2014/15?
11.5.	O'r Cynghorydd Sir D. Batrouni i'r Cynghorydd Sir S. Jones
	Pa asesiad, os o gwbl, ydy'r Cyngor wedi'i wneud o gyffredinolrwydd 'period poverty' yn y sir?

## Paul Matthews

## **Prif Weithredwr**

### CYNGOR SIR FYNWY

### MAE CYFANSODDIAD Y PWYLLGOR FEL SY'N DILYN:

Cynghorwyr Sir:

D. Batrouni D. Blakebrough M. Powell V. Smith P. Clarke D. Dovey A. Easson R. Edwards D. Evans P.A. Fox **R.J.W.** Greenland L. Guppy R. Harris J. Higginson G. Howard S. Howarth D. Jones P. Jones S. Jones S.B. Jones P. Jordan P. Murphy B. Strong F. Taylor A. Watts A. Webb K. Williams J.Becker L.Brown A.Davies L.Dymock M.Feakins M.Groucutt R.John L.Jones M.Lane P.Pavia J.Pratt R.Roden T.Thomas J.Treharne J.Watkins S. Woodhouse

### Gwybodaeth Gyhoeddus

#### Mynediad i gopïau papur o agendâu ac adroddiadau

Gellir darparu copi o'r agenda hwn ac adroddiadau perthnasol i aelodau'r cyhoedd sy'n mynychu cyfarfod drwy ofyn am gopi gan Gwasanaethau Democrataidd ar 01633 644219. Dylid nodi fod yn rhaid i ni dderbyn 24 awr o hysbysiad cyn y cyfarfod er mwyn darparu copi caled o'r agenda hwn i chi.

#### Edrych ar y cyfarfod ar-lein

Gellir gweld y cyfarfod ar-lein yn fyw neu'n dilyn y cyfarfod drwy fynd i <u>www.monmouthshire.gov.uk</u> neu drwy ymweld â'n tudalen Youtube drwy chwilio am MonmouthshireCC. Drwy fynd i mewn i'r ystafell gyfarfod, fel aelod o'r cyhoedd neu i gymryd rhan yn y cyfarfod, rydych yn caniatáu i gael eich ffilmio ac i ddefnydd posibl y delweddau a'r recordiadau sain hynny gan y Cyngor.

#### Y Gymraeg

Mae'r Cyngor yn croesawu cyfraniadau gan aelodau'r cyhoedd drwy gyfrwng y Gymraeg neu'r Saesneg. Gofynnwn gyda dyledus barch i chi roi 5 diwrnod o hysbysiad cyn y cyfarfod os dymunwch siarad yn Gymraeg fel y gallwn ddarparu ar gyfer eich anghenion.

## Nodau a Gwerthoedd Cyngor Sir Fynwy

#### Cymunedau Cynaliadwy a Chryf

#### Canlyniadau y gweithiwn i'w cyflawni

#### Neb yn cael ei adael ar ôl

- Gall pobl hŷn fyw bywyd da
- Pobl â mynediad i dai addas a fforddiadwy
- Pobl â mynediad a symudedd da

#### Pobl yn hyderus, galluog ac yn cymryd rhan

- Camddefnyddio alcohol a chyffuriau ddim yn effeithio ar fywydau pobl
- Teuluoedd yn cael eu cefnogi
- Pobl yn teimlo'n ddiogel

#### Ein sir yn ffynnu

- Busnes a menter
- Pobl â mynediad i ddysgu ymarferol a hyblyg
- Pobl yn diogelu ac yn cyfoethogi'r amgylchedd

#### Ein blaenoriaethau

- Ysgolion
- Diogelu pobl agored i niwed
- Cefnogi busnes a chreu swyddi
- Cynnal gwasanaethau sy'n hygyrch yn lleol

#### Ein gwerthoedd

- Bod yn agored: anelwn fod yn agored ac onest i ddatblygu perthnasoedd ymddiriedus
- **Tegwch:** anelwn ddarparu dewis teg, cyfleoedd a phrofiadau a dod yn sefydliad a adeiladwyd ar barch un at y llall.
- **Hyblygrwydd:** anelwn fod yn hyblyg yn ein syniadau a'n gweithredoedd i ddod yn sefydliad effeithlon ac effeithiol.
- **Gwaith tîm:** anelwn gydweithio i rannu ein llwyddiannau a'n methiannau drwy adeiladu ar ein cryfderau a chefnogi ein gilydd i gyflawni ein nodau.

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## Agenda Item 3

## Chairman's Report 12<sup>th</sup> September – 31<sup>st</sup> October 2017

Tuesday 12 <sup>th</sup> September	Abergavenny Borough Band – National Final Rehearsals
7.30 p.m.	Abergavenny Community Centre
Friday 15 <sup>th</sup> September	Volunteer Achievement Awards Judging Panel
10 - 1 p.m.	GAVO Ty Derwen, Church Road, Newport
Saturday 16 <sup>th</sup> September	Gwent Powys Army Cadet Force – Reception and Beating
6-8 p.m.	Retreat
0 0 p.m.	Cadet Training Centre, Cwrt-y-Gollen, Powys
Sunday 17 <sup>th</sup> September	Merthyr Tydfil Civic Service
2.30 p.m.	St Mary's Roman Catholic Church, Pontmorlais, Merthyr
I I I I I I I I I I I I I I I I I I I	Tydfil
Sunday 1 <sup>st</sup> October	Vale of Glamorgan Civic Service
4 p.m.	Coastlands Family Church, Barry
Thursday 5 <sup>th</sup> October	Citizenship Ceremony
Thursday 5 <sup>th</sup> October	Chairman's dinner for Officials & Heads of Service
7 p.m.	Shire Hall, Monmouth
Friday 6 <sup>th</sup> October	Honorary Burgess – Award to Douglas Edwards
6 p.m.	Council Chamber, Town Hall, Abergavenny
Monday 16 <sup>th</sup> October	Healthy Schools National Quality Award
2.30 p.m.	Gilwern Primary School
Tuesday 17 <sup>th</sup> October	Bronze Ambassador Conference
9.30 a.m.	County Hall, Usk
Friday 27 <sup>th</sup> October	Annual GAVO Volunteer Achievement Awards Ceremony
6 for 6.30 p.m.	Caldicot Choir Hall
Saturday 28 <sup>th</sup> October	Funeral – Sir Richard Hanbury-Tenison KCVO
12 noon	St Woolos Catherdral, Newport
Sunday 29 <sup>th</sup> October	Crosstober Wales Cycling Festival
1 p.m.	Abergavenny
Tuesday 31 <sup>st</sup> October	Gwent Music - The Gwent Youth Wind Orchestra in Concert
7 p.m.	St Mary's Priory Church, Chepstow

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## Public Document Pack Agenda Item 5 MONMOUTHSHIRE COUNTY COUNCIL

#### Minutes of the meeting of County Council held at Council Chamber - Council Chamber on Thursday, 21st September, 2017 at 2.00 pm

#### **PRESENT:** County Councillor M. Powell (Chairman) County Councillor P. Clarke (Vice Chairman)

County Councillors: D. Batrouni, D. Blakebrough, V. Smith, D. Dovey, A. Easson, R. Edwards, D. Evans, P.A. Fox, R.J.W. Greenland, R. Harris, J. Higginson, G. Howard, D. Jones, P. Jones, S. Jones, S.B. Jones, P. Jordan, B. Strong, F. Taylor, K. Williams, J.Becker, L.Brown, A.Davies, M.Feakins, M.Groucutt, R.John, L.Jones, M.Lane, P.Pavia, J.Pratt, R.Roden, T.Thomas, J.Treharne and J.Watkins

#### **OFFICERS IN ATTENDANCE:**

Paul Matthews	Chief Executive
Kellie Beirne	Chief Officer, Enterprise
Peter Davies	Chief Officer, Resources
Roger Hoggins	Head of Operations
Will McLean	Chief Officer for Children and Young People
Joy Robson	Head of Finance/Section 151 Officer
Robert Tranter	Head of Legal Services & Monitoring Officer
Matthew Gatehouse	Head of Policy and Governance

#### APOLOGIES:

County Councillors L. Guppy, S. Howarth, P. Murphy, A. Webb, L.Dymock and S. Woodhouse

#### 2. Public Open Forum

No public open forum items were received.

#### 3. Chairman's Announcement and Receipt of Petitions

County Councillor P. Jones presented a petition to the Chairman on behalf of the residents of Raglan signed by 1067 signatories requested safety measures on the A40 bypass.

County Councillor J. Watkins presented a petition to the Chairman on behalf of the residents of Church Road, Caldicot and users of the school situated on the road, requesting a safe crossing location for children and a drop off point for the school.

#### 4. Declarations of Interest

Declarations of interest were received from County Councillors P. Clarke, B. Strong, S.B. Jones in relation to item 10c, Vetholon 2018.

Declarations of interest were received from County Councillor D. Evans in relation to item 9a, MHA changes in rules and extension to VAT shelter.

#### 5. To confirm the minutes of the meeting held on the 27th July 2017

### Page 3

#### Minutes of the meeting of County Council held at Council Chamber - Council Chamber on Thursday, 21st September, 2017 at 2.00 pm

The minutes of the meeting of Council held on 27<sup>th</sup> July 2017 were approved and signed by the Chair.

In doing so County Councillor Batrouni made and amendment to page 10, which stated Welsh Government had contributed  $\pounds 2m$  in total. Cllr Batrouni had intended this to refer to the leisure offer for the pool, and in total had actually been a contribution of  $\pounds 40m$ .

#### 6. To note the action list of the meeting held on the 27th July 2017

County Councillor D. Blakebrough thanked the leader for writing to the Welsh Government in relation to a previous motion regarding '63 is the new 60' pension proposals however stressed her disappointment at the response received from the Government. The leader agreed to the request from Councillor Blakebrough to respond to the Government requesting a more detailed response.

#### 7. Notices of Motion

#### 7.1. Motion from County Councillor G. Howard

County Councillor G. Howard put forward his motion to Council regarding the pedestrians access at Llanellen Bridge.

The motion was duly seconded.

#### 8. Reports of the Chief Officer, Resources

## 8.1. MCC audited accounts 2016/17 (Formal Approval) / ISA260 Report - MCC Accounts

Council were presented with the reports, MCC audited accounts 2016/17 (Formal Approval) and ISA260 Report - MCC Accounts by the leader of the Council on behalf of the Cabinet Member for Resources.

Terry Lewis attended the meeting on behalf of the Wales Audit Office and provided members with an overview of the accounts. He informed members that they were happy with the accounts and raised no concerns. He also thanked officer for their support throughout the review and welcomed the accounts being submitted to them earlier than expected.

Members raised concerns in relation to school budget in particular school deficits going forward. The Chief Officer for Children and Young People informed Council that significant improvements are being made on reducing the deficits and there is ongoing support and commitment with head to teachers to continue to the reduction.

Councillor Batrouni questioned why the authority received more council tax than originally anticipated and also why the authority didn't pay out as much as expected on council tax benefits. The Head of Finance informed Council that the council tax base and estimates are formed in December the previous year and can alter depending on the number of houses built/inhabited within the area. The Head of Finance also confirmed that council tax benefits is led by demand so can depend on the number of people who rely on the service as to the actual expenditure incurred.

Council resolved to accept the recommendations as set out in the report.

#### 9. Report of the Chief Officer, Social Care, Health and Housing

#### Minutes of the meeting of County Council held at Council Chamber - Council Chamber on Thursday, 21st September, 2017 at 2.00 pm

#### 9.1. MHA - Change in rules and extension to VAT Shelter

Council was presented with the report in relation to Monmouthshire Housing Association (MHA) changes in rules and VAT shelter by the Cabinet Member for Enterprise, Innovation and Leisure. The Cabinet Member also welcomed the Chief Executive of MHA, John Keegan and Deputy CEO Steve Higginson to the meeting.

John Keegan outlined the report and informed Council that due to changes in the way Welsh Government are legislating in respect of registered social landlords (RSL) there is a need to review its regulatory framework and reduce the Council membership on the MHA board.

Members raised concerns around the reduction in members of the board and their ability to hold MHA to account. Additionally, members wanted a commitment from MHA that their focus would remain within the local authority area and that they would not seek to expand outside of the County.

The Cabinet member for Enterprise, Innovation and Leisure proposed amendments to the recommendations contained in the report and members voted on each recommendation separately.

First, it was put to a vote that members agree to enter into a deed of variation to extend the VAT Set-Off Agreement which members agreed. County Councillor V Smith abstained from all votes on this item.

Secondly, the amendment proposed by the Cabinet Member for Enterprise, Innovation and Leisure, which was seconded, stated that the recommendation should read 'that members agree to MHA making rules changes to reduce the current 4 Council nominees to 2, and in making the appointments Monmouthshire County Council will endeavour to meet the skillset required by MHA.' Upon being put to the vote members agreed to the recommendation.

Finally, a new recommendation was proposed and seconded, also by the Cabinet Member which stated that 'MHA will enter into a memorandum of understanding that their commitment to Monmouthshire remains and welcome a report from a senior manager of MHA to Council annually.' Upon being put to the vote members agreed to the recommendation.

#### 10. <u>Report of the Chief Officer, Enterprise</u>

#### 10.1. Stage 2 Improvement Plan - 2016/17

Council was presented with the Stage 2 Improvement Plan by the Cabinet Member for Governance.

Members were provided with an overview of the report which sets out how well the authority performs against five set measures. Overall three objectives were classified as making good progress and two measures making adequate progress. Monmouthshire is one of the top performing council in Wales with many services performing well however there are still areas for improvement including visit to leisure centres and affordable housing.

Councillor Batrouni questioned whether for future improvement plans Housing should contain its own section given the pressures in the area and the authority's wellbeing goals. He also added that now there is a Cabinet Member for Social Justice, it could be useful to develop key measures to assess the success of the portfolio against the wellbeing act. The Councillor was also disappointed to see the highest gap in Wales for young people in Wales attaining GCSE's between those pupils who are entitled to free school meals and those who are not.

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#### Minutes of the meeting of County Council held at Council Chamber - Council Chamber on Thursday, 21st September, 2017 at 2.00 pm

Members also raised concerns around future funding arrangements for the authority and how standards could be maintained within the improvement plan if funding is not available to deliver the services, particularly in schools.

The Leader agreed with members that the authority cannot rely on the Welsh Government for additional funding to keep delivering services in the same way.

The Cabinet Member for Governance summarised that the authority has to do things to differently to maintain the current standards.

Upon being put to the vote members resolved to agree the recommendations in the report.

### 10.2. Approval of a Capital Budget for the provision of Waste and Recycling Vehicles This item was deferred.

#### 10.3. Velethon 2018

County Councillor A. Easson left the meeting at 15:26

County Councillor B. Strong, S.B.Jones and P. Clarke left the room for consideration of this item due to personal or prejudicial interests.

Council were presented with the report on the Velethon 2018 by the Cabinet Member for Enterprise, Innovation and Leisure. The cabinet member informed Council that the event has already received approval from the other four local authorities involved in the event.

It was noted that whilst there were challenges initially with organising the event, significant improvements have been made year on year to address the concerns of the authority. For 2018, the organisers have removed the pro race which should reduce delays in areas due to road closures, particularly in the Govilon area. Officers are also working with the event organisers to try and hold a short race beginning in Usk and ending in Cardiff.

The Cabinet Member praised the communication team within the authority for their initiative of placing bright coloured bikes around the Usk area which has engaged visitors to the area even outside the event.

Members raised concerns of supporting the event without knowing the proposed road closures and timings. Concerns were also raised regarding litter and toilet facilities and the need for the authority to undertake cleaning exercises that should be completed by the event organisers.

Upon being put to the vote the Council resolved to accept the report.

#### 11. <u>Members Questions</u>

#### 11.1. From County Councillor D.Batrouni to County Councillor P. Murphy

The leader of the Council responded to the question in the absence of the Cabinet Member for Resources as follows;

The Council has sold a total of 170.4 acres since 2014. 155 acres was the sale of two Council owned farms. 6.08 acres were sold for housing purposes. 9.05 acres were sold for commercial development. The authority is currently working on the disposal of Rockfield Farm and Crick Road sites which equates to an additional 16 acres.

#### Minutes of the meeting of County Council held at Council Chamber - Council Chamber on Thursday, 21st September, 2017 at 2.00 pm

Councillor Batrouni followed up requesting how much land has been sold under S123 of the Local Government Act 1972. The leader agreed to forward the information on following the meeting but it was noted that any sale under this arrangement must be agreed by full Council beforehand.

#### 12. From County Councillor P. Pavia to County Councillor P. Fox

The leader responded to the question as follows:

Monmouthshire County Council has a local transport plan which sets out key areas and flow of traffic through the County. Included in the plan is a review of the train and bus services from Chepstow as well as the upgrade of cycle and footpaths.

The Cabinet has also set up a Strategic Transport Group which lobbies service providers to increase access to services.

The leader confirmed he had already met with the leaders of Forest of Dean and Gloucestershire Council to discuss the Chepstow Bypass and the need to review infrastructure within the area due to the opportunities of the City Deal arrangement, as well as the proposal to remove tolls on the Severn Bridge.

The leader also agreed to give a commitment to meet with the Welsh Government, along with the Cabinet Member for Transport, to highlight these issues.

## 10.4. Payment Guarantee to Welsh Government - City Deal Compound Semiconductor Project

Council received the report Payment Guarantee to Welsh Government – City Deal Compound Semiconductor Project from the Leader. The report outlined the need for Monmouthshire, as the lead authority on the project with City Deal, to provide a payment guarantee to Welsh Government of £2million to purchase premises to be used for the Compound Semiconductor project. It was noted that whilst Monmouthshire were approving the guarantee as the lead authority on the project, the liability for the amount would be shared amongst all authorities that have signed up to the City Deal.

The Chief Executive addressed Council and informed that due to time extremely tight timescales on the project, Cabinet approved a decision that would otherwise have been made by Full Council. Members expressed concerns at the process and were keen to ensure that decisions weren't taken away from Full Council regularly going forward. The Chief Executive reaffirmed that decisions that need to be made by Full Council, will be made at Full Council.

The Chief Executive summarised that the project is a big opportunity for the area and has taken 16 months of Chief Officer time to deliver. Additionally, whilst the project is to be delivered outside the area and the authority will not be able to claim benefit for the project or see direct impacts in the authority's improvement plan, the tangible benefits of thousands of new jobs and business opportunities will have a positive impact in the area.

The Deputy Chief Executive informed the committee that businesses in Monmouthshire are already seeing benefits due to the project and engaging in manufacturing supply chains and opportunities.

On the whole, members were in full support of the project and the opportunities it brings to the area.

Minutes of the meeting of County Council held at Council Chamber - Council Chamber on Thursday, 21st September, 2017 at 2.00 pm

The meeting ended at 17:30

# Public Document Pack Agenda Item 6a

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Thursday, 6th July, 2017 at 2.00 pm

## **PRESENT:**Mr. P. White (Chairman)<br/>County Councillor J. Higginson (Vice Chairman)

County Councillors: P White, J. Higginson, A. Easson, P. Murphy, B. Strong, J.Watkins, M.Feakins, M.Lane and V. Smith

#### **OFFICERS IN ATTENDANCE:**

Mark Howcroft Joy Robson Non Jenkins Roger Hoggins Wendy Barnard Matthew Gatehouse Richard Jones Terry Lewis Dave Walton Lesley Russell Assistant Head of Finance Head of Finance/Section 151 Officer Wales Audit Office Head of Operations Democratic Services Officer Policy and Performance Manager Policy and Performance Officer Wales Audit Office Audit Manager Accountant

#### APOLOGIES:

County Councillors P. Clarke and S. Woodhouse

#### 1. Declarations of Interest

Declarations of interest were made as follows:

 County Councillor A. Easson: In relation to Items 8 (Draft Statement of Accounts) and 9 (Internal Audit Outturn Report 2016/17) - a personal non-prejudicial interest under the Members' Code of Conduct as a Governor of Ysgol Y Ffin.

#### 2. Public Open Forum

There were no members of the public present.

#### 3. To confirm minutes of the previous meeting held on 25th May 2017.

The minutes of the meeting held on the 25<sup>th</sup> May 2017 were confirmed as a true record and signed by the Chair.

#### 4. To note the Action List from 25th May 2017

**Youth Service**: It was clarified that the report detailing the Youth Service element of the whole directorate review will be presented to Committee when the business plan is finalised this financial year. It was added that the Head of Tourism Leisure Culture & Youth has offered to attend the September meeting to provide further information.

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Thursday, 6th July, 2017 at 2.00 pm

**The Zone:** It was noted that a response regarding the £70,000 grant for The Zone building had been provided by the Youth and Community Officer. Whilst this was a good response, a Member questioned what happens to the grant awarded to The Zone Management Committee if provision is moved to the Leisure Centre and what happens to the asset. It was agreed to ask the Head of Tourism Leisure Culture & Youth to respond to these questions at the next meeting.

**Risks (Events)**: It was noted a follow up review is currently in progress and will be reported in September.

**Anti-Fraud/Bribery Policy**: The Employee's Code of Conduct has been circulated to Committee Members.

**Implementation of Internal Audit recommendations**: Chief Officer, Children and Young People to be asked to provide a report with details of actions and plans to address the audit opinions.

**Unsatisfactory Audit Opinions:** The requested review of historic audit opinions will be included in the January 2018 report

**Internal Audit recommendations**: Arising from discussion at the last meeting, the Head of Operations attended the meeting regarding car parking income. An update was provided that the action plan and many of the recommendations relies upon new equipment and signage. Background information was provided that existing equipment is approximately 20 years old and largely obsolete. A Cabinet report has approved a complete review to improve equipment, disability access and signage, review charges and consider investment opportunities.

Considering the recommendations, it was noted that the contract for the new equipment will be awarded shortly, and work is scheduled to renew signage and disability access. A procedural manual is completed (subject to reference to new equipment). New payment methods will be facilitated. Demarcation between cash collector and reconciliation of cash collected will be achieved through utilisation of a new cash counting machine. Annual inflationary increases do not currently occur annually; implementation will require Member decision.

It was accepted that the outstanding actions are being addressed and will be subject to follow up review and regular reports, in common with all internal audit recommendations.

In response to a query, it was noted that progress regarding car parking income is expected in approximately 3 months.

**Zero Hours Contracts:** This matter was deferred. A gender breakdown was requested at Council and this information is being collated.

Social Services and Wellbeing Act: See agenda item 14

Annual Audit Committee Report: The Chair presented the report to Council on 29<sup>th</sup> June 2017.

**Report back on Zero Hours Contracts:** The Chair presented a report to Council on 29th June 2017.

5. <u>Review of Reserves Outturn.</u>

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Thursday, 6th July, 2017 at 2.00 pm

The purpose of the report is to appraise Audit Committee Members of the prospective reserve usage in conjunction with continuing to highlight the revised reserves protocol endorsed by Cabinet.

In terms of resource implications, it was summarised that earmarked reserves in 2017/18 have reduced by £5m (approx. one third). Whilst there is some replenishment of budgets, due to the favourable outturn last year, the position is less than the starting point of the period.

With regard to general reserves, it was explained that Council Fund planning assumes 4-6% reserves and currently, the level is 4.8% which is within acceptable limits. It was explained that earmarked reserves are set up for a specific purpose and unlikely to facilitate wide scale reengineering of services; this position is common to other public sector bodies currently.

A Member queried the amount attributed to "Handsets (Connected Worker) – Invest Redesign" and asked if this was a good case for more efficient working, why it has been deferred. It was clarified that the system was valued by a lot of teams and its inclusion is in recognition that the capital project is a more widespread development than originally thought with ring fenced funding for the latter stages rather than the start.

A Member queried the "Insurance Provisions" at £153,000 and it was explained that the amount refers to provision for known cases and expected excesses. A prudent approach is taken when claims are received, they are assessed on the likelihood of progressing.

The report was noted.

#### 6. 2016 Treasury Outturn Report

The Treasury Outturn Report was presented by the Assistant Head of Finance.

The Council's treasury management activity is underpinned by CIPFA's Code of Practice on Treasury Management ("the Code"), which requires local authorities to annually produce Prudential Indicators and a Treasury Management Strategy Statement on their likely financing and investment activity.

Key aspects at outturn were as follows:

External borrowing			
	£m	£m	
	April 16	Mar 17	Average Rate
Short Term	26.6	19.5	0.6%
Long Term	68.2	69.8	4.5%
Total Borrowing	94.8	89.3	
Investments			
Short Term & Cash & Cash Equivalents	11.4	4.5	0.35% Avg investment period 3 days @ 31/3/17

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Net Borrowing	<u>83.4</u>	<u>84.8</u>	
Capital Financing F		£m	
31 March 2017			134.6
1 April 2016		114.1	
Movement		<u>20.5</u>	

It was confirmed that treasury consultants, Arlingclose, will provide training on treasury policy for new members in October 2017. Members were invited to reflect on the CIPFA self-assessment return prior to the next meeting, to assess the skills level of the Committee and development needs to influence the training content.

Having received the report, Members made the following observations:

A Member questioned, if the authority is undertaking structural change, could costs be assigned as a capital expense and then borrow against the capital expense as opposed to cash flow. It was replied that capital definitions related to assets are subject to 3 stringent tests (whether it enhances its value, its life or its use) and restructuring doesn't normally fall into these categories. (There is a specific exemption in the Welsh Government's capital directive that excludes the capitalisation of redundancy costs where there is a proven case). Whilst this could be done, historically the capital programme is restricted and provides little headroom to use in this way. The biggest priority has been the provision of two secondary schools in the county.

A Member questioned the term "Bail ins" and the explanation was provided that it means government regulations to avoid banks being taken into government control when running into difficulty. Under regulations, private investors' funds are protected to a limit of £85,000 however institutional lenders such as LAs would be required to bear a proportion of the risks and costs of a failed bank. Therefore, it would not be prudent to place large amounts of funds with weak banks. Consequently, cash investments are restricted, hence the preference to use internal borrowing and utilisation of our cash to avoid borrowing from fragile banks. It was added that it is increasingly difficult to identify banks that meet with the ratings requirement set in the treasury strategy.

A Member commented that the Capital Financing Requirement (CFR) has increased by £20.5m and asked for additional information. It was answered that this is the element of capital expenditure funded by borrowing. Projects funded by capital receipts or specific grants don't increase the CFR. It is important to pay a Minimum revenue Provision (MRP) and a percentage of the CFR; a prudent measure to ensure the CFR isn't too high. The Council decides what to add into the capital programme and in 2016/17 it was agreed to increase Future Schools spending, to invest in solar farms and to replace vehicles at the end of their useful life raising the CFR by £20.5 M. Whilst not imprudent, the ability to sustain MRP payments is monitored and currently it is a sustainable prospect.

A Member observed that, on the latest information, the solar farm investment is a worthwhile investment as it is producing significant amounts of electricity.

Members agreed the recommendations to note the results of treasury management activities and the performance achieved in 2016/17.

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Thursday, 6th July, 2017 at 2.00 pm

#### 7. <u>Draft Statement of Accounts (as a prelude to audit process) including Annual</u> <u>Governance Statement</u>

The Committee received the draft statement of accounts for 2016/17 and were provided with a presentation. Following this, questions were invited:

A Member queried if any internal rates of return are applied when borrowing internally. It was responded that for projects, there may be an internal rate of interest charged but not for cash borrowing (to make a saving against the cost of external borrowing, noting that e.g. investment of the amount borrowed would net approximately 0.4% and the cost of borrowing would be approximately 1.5% - a saving in the region of 1% in the Revenue account).

Secondly, it was questioned if a significant capital expense would be amortised over time or written off in year 1. If the latter, it was queried how cash flow is worked out of the project. It was explained that costs are amortised over the life of assets. In the case of the Solar Farm, this would be for 20 years. The business case took a prudent approach and considered the borrowing rate from the Public Works Loan Board but, took out an interest free loan from the Welsh Government Salix scheme.

Considering the build of two new secondary schools, a Member questioned and it was confirmed that the new properties become an asset on the balance sheet and are assessed to determine appropriate useful life to calculate depreciation (in this case between 50-60 years). It was further explained that there are three types of schools, maintained, voluntary controlled and voluntary aided. The buildings in the category of voluntary controlled and voluntary aided would not be held on the asset register with the exception of the playing field.

It was also questioned if there were any tax implications in relation to depreciation of assets. It was confirmed that public sector has a different context for capital gains and losses than the private sector. There is a periodic revaluation of every asset every 4 years. An adjustment is made for any variation in value in the revaluation account.

A Member, referring to Monmouthshire Farm School Endowment Trust Fund, Llanelly Hill Social Welfare Centre Accounts and any other such funds, sought clarification regarding their management and whether or not this is an appropriate role for the Council. It was commented that it is difficult to break trustee status as there is no other body better placed to hold the role. Clarification was provided that historically, some small charity funds were transferred to the Community Fund but it was not felt appropriate to transfer the management of larger funds.

County Councillor B. Strong declared a personal non prejudicial interest as a member of the Welsh Church Fund Committee.

The Cabinet Member for Resources reported that the figures have been through full scrutiny.

The Chair noted that there are unusable reserves that are negative that correspond to the pension fund. It was explained that the pension reserve reflects the level of liability of the fund for its members against the contributions being made and consequently shows a negative position. Over the next three years employers will make increased contributions for its members. It was added that it is less problematic to have an open scheme that all new employees are entitled to join. A number of schemes have closed and new members' contributions are not then received into the fund. In an open scheme the current members pay for the liability of the costs as a member retires and the fund will be replenished in turn as they retire. Sensitivity of markets also has a key influence on pension funds. It was acknowledged that there is a paper loss in the unusable reserve and also commented that pension funds in the public sector aren't fully funded.

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In response to a question, it was confirmed that it is a Defined Benefits Scheme.

As recommended, the Committee reviewed the draft Monmouthshire County Council Statement of Accounts for 2016-17, as presented for audit, reviewed the draft statements of accounts listed of the following:

• Monmouthshire County Council Welsh Church Act Fund;

It was noted that the final figures in relation to following Trust Funds, are yet to be supplied:

- i. Monmouthshire Farm School Endowment Trust Fund
- ii. Llanelly Hill Social Welfare Centre Accounts.

#### 8. Internal Audit Outturn Report 2016/17

The Internal Audit Outturn Report for 2016/17 was presented by the Audit Manager. The purpose of the report is to provide feedback on the findings of audit work undertaken in the course of the year and to provide commentary on the performance of the audit team.

The key points were:

- The report is the Chief Auditor's Annual Report as required in the Public Sector Internal Audit Standards.
- Based on the audit work completed, the internal control measures were assessed by the Chief Auditor as providing "Reasonable" assurance (adequately controlled although some risks identified that could compromise the overall risk environment with improvements required). This status was determined with reference to the 28 audit opinions given during course of year.
- Overall, there were 8 "Limited" assurance opinions for which regular reports on progress will be provided to the Audit Committee.
- This year there were 12 instances of special investigations and unplanned work (internal investigations, new risks and unforeseen work).
- Team members are encouraged to undertake appropriate professional training and networking.
- Performance indicators show that 75% of the plan was delivered within the year. The target was 80%. 98% of audit recommendations have been accepted and a client survey has an outcome of 100% satisfaction.

A Member queried what progress has been made on "Limited" opinions and it was responded that:

- **School meals**: Parent Pay is being implemented throughout primary schools and should be finished before the end of the academic year. A follow-up audit will be undertaken in the autumn to assess the effectiveness of implementation.
- **Ysgol Gymraeg Y Ffin**: A follow up audit has been arranged in December. County Councillor A. Easson declared a personal, non-prejudicial interest as a Governor of Ysgol Gymraeg Y Ffin.
- Events: A follow up review is in progress and will be reported upon in September.
- **Policy Review (People Services)**: An action plan has been agreed and a number of new or updated policies have been presented to Cabinet. The issue is to ensure that policies are regularly reviewed and updated as required. This matter will be revisited in the current financial year.

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- External Placements: An action plan is agreed and will be followed up in the current financial year.
- **Compliance with the Bribery Act**: An action plan is agreed and will be followed up this financial year.
- **Volunteering:** It was established that there was generally a good framework developed centrally but implementation and compliance across the authority requires improvement. An action plan has been agreed.
- **Mobile phones**: An action plan has been agreed and there is a new contract in place. A follow up review will consider impact.

The Committee endorsed the outturn report from Internal Audit.

#### 9. Internal Audit Plan 2017/18 - Update

The Internal Audit Plan 2017/18 was presented by the Audit Manager, and Committee Members were invited to ask questions:

The Chair queried if there are sufficient resources to deliver the plan and it was responded that, as part of the planning process, the number of days required is calculated. With the current full complement of staff, an achievable plan has been developed in accordance with audit standards. It was acknowledged that unforeseen work can impact on plans and an allocation is included accordingly. Quarterly progress reports will be provided to this committee and will highlight any slippage.

A Member asked if there were enough staff to complete the necessary work. It was responded that, if there were more staff members then the team could complete more work and provide greater assurance but the current staffing level is sufficient to discharge the duties required in legislation and the Public Sector Internal Audit Standards.

A Member referred to the figure of 75% performance and it was confirmed that any outstanding audits from the previous year will be rolled forward.

A Member asked if the Committee is required to define the scope of an audit and it was explained that usually, meetings will be held with operational managers and the team will develop the scope. The Committee would not normally be involved.

The Committee accepted and endorsed the plan.

#### 10. Progress Report: Wales Audit Office Proposals for Improvement

The Progress Report was presented by the Policy and Performance Officer covering the period up to June 2017. Following the introduction to the report, the Committee were invited to ask questions.

A Member asked if there was any comments from Wales Audit Office (WAO) regarding overlapping work from previous reports and it was confirmed that the council's own tracker can be used for this purpose.

A question was asked if there were any areas that are particularly problematic and it was confirmed that, when judging progress, both progress against actions and the appropriateness of the action to address the issue are considered. The update is reviewed, and if sufficient improvements have been made, the recommendation will be removed.

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It was explained that Check in/Check out is the staff appraisal process undertaken on an annual basis.

The Committee considered the paper as requested.

## 11. <u>Wales Audit Office Savings Planning report</u> and the Council's Management <u>response</u>

The Wales Audit Officer presented the report explaining that it focused on work to identify, plan for and deliver savings. The work examined the extent to which the Council achieved its 2015-16 savings plans, the quality of its medium term financial plans and the robustness of its 2016-17 savings plans.

It was explained that three savings proposals for 2016-17 were sampled and the underlying assumptions, whether there are adequate mechanisms to ensure they can be delivered in the planned timescale were considered.

The 2015-16 review concluded that the Council had generally effective financial governance but its financial planning and control arrangements were not fully embedded or delivering effectively, in the face of some significant financial challenges. In respect of financial planning specifically, it was concluded that the Council's financial planning arrangements continued to improve although the medium term financial plan was not fully balanced, some budget mandates did not define how savings would be achieved and some planned savings were unlikely to deliver.

The review concluded that the Council's longer term financial planning arrangements are hampered by a Medium Term Financial Plan (MTFP) that is underdeveloped and may not support future financial resilience.

It was reported that this is a slightly improved position from 2015-16. The Council has improved the quality of information supporting budget savings mandates but the lack of a detailed MTFP to provide a clear financial planning framework, and reducing reserves to provide an ongoing financial 'safety net', indicate that the Council continues to plan for the annual budget cycle instead of the longer term.

It was explained that the proposals for improvement have been made with a view to strengthening financial planning arrangements.

Following presentation of the report, Members made the following comments:

The Chair commented that the improvements to the Medium Term Financial Plan were accepted and will now form part of the budget setting process.

The Head of Finance referred to the response and was pleased that the WAO recognises MTFP is improved, whilst understanding there is still work to do and to align the plan with the requirements of Future Monmouthshire. This will provide a projection of the resources available over next four years enabling a realistic assessment of what is viable.

The Committee noted the report and the County Council's response.

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Thursday, 6th July, 2017 at 2.00 pm

#### 12. <u>Wales Audit Office Good governance when determining significant service</u> <u>changes and the Council's Management response</u>

The Wales Audit Officer presented the report and explained that the focus of the review is on the effectiveness of the Council's governance arrangements for determining significant service changes (defined as any significant change in delivering services and/or any significant change in how services are experienced by external service users). The review provides the Council with a baseline, from which further improvement can be planned. The assessment, undertaken during the period

September to November 2016, looked at aspects of decision-making arrangements in relation to a range of significant service change proposals including:

- Feasibility of developing a not-for profit service delivery model
- Promoting responsible business waste management at household waste recycling centres
- Income generation from planning services
- Funding of local services by town and community councils
- Revisions to car parking

The review concluded that the Council has a clear strategic approach for significant service changes, although, better information would help Members when deciding the future shape of the Council.

To provide context, it was explained that the review was conducted across all Wales as a national study to enable councils to learn from each other.

The importance of considering different options when making decisions was emphasised, ensuring a record is kept of how and why options have been discarded. A Member commented that elected members need to be given the full picture to be to be involved. In response, the view was explained that option appraisal is not well developed in the Council and budget mandate choices did not include sufficient detail.

Five proposals for improvement were reported and the Policy and Performance Manager reported on the management response acknowledging that the Council is encountering an unprecedented scale and pace of change that will require new ways of working. Decision making and governance arrangements will be a priority and this has been recognised, for example, through the creation of a new Cabinet post with responsibility for Governance. The Cabinet Member has discussed his expectations and the issues raised in the report which has led to a review of arrangements for decision making and report writing. The improvements will enable members and officers to see where and when key decisions were made, not only when the matter entered Select or Council processes but earlier decisions at e.g. Directorate Management Teams. Additionally, reports will make clear not just who was consulted but what key views were expressed and how the report was altered to reflect those views. Tracking of the decision making process can be addressed through ModGov system or Sharepoint and consideration is ongoing.

A Member said that the Alternative Delivery Model has not been addressed, and is unresolved. It was agreed that the Policy and Performance Manager will seek and circulate a response regarding this matter prior to the next meeting.

The Committee noted the report and the Council's management response.

#### 13. <u>Progress implementing the well-being of future generations act</u>

The Policy and Performance Manager provided an update on progress implementing the Wellbeing of Future Generations Act. It was clarified that there are two acts; the Wellbeing of

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Thursday, 6th July, 2017 at 2.00 pm

Future Generation Act 2015 and the Social Services and Wellbeing Act 2014. It was agreed to circulate two Welsh Government guides that provide the essential aspects of each act.

The Wellbeing of Future Generations Act focusses on the economic, cultural and social wellbeing of communities in Monmouthshire and Wales. It places responsibilities on all public bodies in Wales and Public Service Boards. The Council has to set wellbeing objectives each year. The previous Council completed this through the wellbeing assessment "Our Monmouthshire". The Public Service Board has responsibility for the wellbeing assessment, and scrutiny is through the Public Service Board Select Committee. The Act focuses on the principles of sustainable development. There are seven wellbeing goals and early intervention and prevention is the basis.

Progress to date includes:

- ensuring members were clear on the principles through training and seminars;
- all decision-making reports have a Future Generations assessment; and
- completion of a wellbeing assessment to identify the challenges and opportunities facing our communities was completed;

Next steps include:

- the objectives will be scrutinised by Select Committees;
- Audit Committee will receive regular updates on the effectiveness of improvement arrangements; and
- Council will make an annual decision on the improvement objectives.

Following presentation of the report, questions were invited.

A Member asked how outcomes will be measured and it was responded that outcomes will depend upon the challenges identified. There are forty six wellbeing indicators and the impact of different public bodies can be identified, but this might be more in terms of milestones and opportunities.

A question was asked about the annual report, and how often a response is required to the commissioner. It was explained that there is a very open and regular dialogue with the commissioner's office. There are also some statutory points in the process e.g. an annual report is a legal requirement.

It was queried how the views of stakeholders will be taken into consideration and confirmed that the wellbeing assessment contained views from stakeholders, e.g. affordable housing.

In receiving the update, the Committee developed its understanding of the Wellbeing of Future Generations Act.

#### 14. Forward Work Programme

The Forward Work Programme was noted.

#### 15. <u>To note the date and time of the next meeting as TUESDAY 19th September 2017</u>

The meeting ended at 4.36 pm

# Public Document Pack Agenda Item 6b

#### Minutes of the meeting of Audit Committee held

at County Hall, The Rhadyr, Usk, NP15 1GA on Tuesday, 19th September, 2017 at 2.00 pm

**PRESENT:** County Councillor P White (Chairman) County Councillor J. Higginson (Vice Chairman)

County Councillors: A. Easson, B. Strong, M.Feakins and V. Smith

#### **OFFICERS IN ATTENDANCE:**

Mark Howcroft Joy Robson Andrew Wathan Non Jenkins Peter Davies Tracey Harry Wendy Barnard Terry Lewis Ann-Marie Harkin Assistant Head of Finance Head of Finance/Section 151 Officer Chief Internal Auditor Wales Audit Office Chief Officer, Resources Head of People and Information Governance Democratic Services Officer Wales Audit Office Wales Audit Office

#### APOLOGIES:

County Councillors P. Murphy, J.Watkins, M.Lane and S. Woodhouse

#### 1. Declarations of Interest

No declarations of interest were made.

#### 2. Public Open Forum

No members of the public were present at the meeting.

#### 3. To confirm minutes of the previous meeting held on 6th July 2017

The minutes of the previous meeting held on 6<sup>th</sup> July 2017 were confirmed and signed by the Chairman.

#### 4. To note the Action list from 6th July 2017

- Youth Service The Zone: Confirmation was provided that there will be no clawback of the grant attached to The Zone; the asset will remain with the authority.
- Youth Service Business Plan: It was explained that the business plan for the Youth Service will be part of the wider business plan on Alternative Delivery Model (ADM) that will be reported to Council in the coming months.

The Member who raised the initial question was satisfied with both responses. It was established that Cabinet would be consulted informally on the finalised business plan ahead of a Members' seminar being held and proceed to Council for decision (currently

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Tuesday, 19th September, 2017 at 2.00 pm

scheduled for 9<sup>th</sup> November 2017). It was noted that Audit Committee would not consider the plan.

A Member expressed the view that members had not had significant engagement on ADM and would require much more information. The Chair advised that, if Audit Committee members have concerns, they can request that the matter is raised as an item for consideration on a future agenda.

- Events Risks: This work is in progress and will be reported on in October. In response to a question, it was clarified that the work does not include the Velothon as the event was not identified as part of the original scope for this work 2016/17 and the expected report is the secondary follow up report. It was added that the Council is considering a report on the Velothon this week.
- Internal Audit Implementation of recommendations: There was no update on the item that the Chief Officer, CYP, was to be asked to provide details of measures taken or plans to address audit opinions. A report will be provided at a future meeting.
- Unsatisfactory audit opinions: This will be reported in January 2018.
- Zero hours contracts: The information on gender was provided to Council.
- Wellbeing of Future Generations Act /Social Services and Wellbeing Act: The links to the Welsh Government "Essential" guides to the Acts were circulated on 21<sup>st</sup> July 2017.
- Self Assessment of Skills for Committee Members and Treasury Training: It was agreed that Self Assessment of Skills would be deferred to the October meeting and Treasury Training would be moved to the November meeting. The Chair asked that the form was re-circulated in the meantime.

#### 5. Audited Statement of Accounts

The purpose of the report is to consider the annual accounts for the Authority for 2016-17, subsequent to the audit process undertaken by Wales Audit Office, appreciating Audit Committee acts as the scrutiny function for the formal Accounts process prior to endorsement or otherwise of the Statements to September full Council meeting.

The attention of the Audit Committee was drawn to the requirement to reduce the preparation time for the final statement of accounts by one month over the next four years. The authority has reduced its preparation time by three weeks already and will have to find just one week in the remaining time. The Statements in relation to the Trust Funds, will follow at a future meeting, once those audits has been completed.

This and the following item were considered together.

#### 6. ISA260 Response to Accounts

The Wales Audit Officer (WAO) presented the ISA260 response to the Statement of Accounts noting that the results of the audit found that the format was as specified in Audit Standards and reported that the Audit was complete apart from a final review of the WAO team's work. The audit had gone exceptionally well, and it was remarked that the accounts were received 21 days ahead of the agreed deadline.

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The intention of the Auditor General to issue an unqualified audit report was confirmed. It was explained that reasons for uncorrected misstatements were included in a letter of representation and didn't detract from the unqualified status. Some other misstatements and explanations are also included that have been adjusted by management and some rounding errors will be addressed from next year. It was suggested that it would be beneficial to utilise the CIPFA disclosure checklist.

Following presentation of the Audited Statement of Accounts and the ISA260 response, questions were invited

A Member asked if it was correct that the discounted cash flow of Morrisons lease (£1m) hadn't been accounted for or was incorrect in the accounts. In response it was explained that it was reflected in the accounts as a deferred capital receipt as WAO had suggested that, as it was to be paid over 25 years, effectively there was an implied interest rate and it was preferable that it was reflected as £3m capital receipt and £1m interest. It was added that in cash terms, the Council receives £4m with no adverse effect on the balance sheet. It was agreed that, as this will be a standing item in the accounts for 25 years, it should be amended.

The Member asked if it was a flat line figure of £160,000K per annum for 25 years and if there were any implications on external funding. It was answered that a revenue stream had been converted to use for capital purposes and Committee Members were reminded that the agreement was an upfront payment of £13.75m from Morrisons and a further £4m payable over 25 years.

Considering school budgets, WAO were asked if there was any risk in the council's position regarding school balances. It was noted that, in the previous financial year, six schools were in deficit but at the end of the year approximately twenty eight schools were estimated to be in deficit. It was highlighted that nine or ten schools had substantial surpluses.

It was clarified that the role of WAO is to evaluate the accounts to ensure that balances are reported accurately. The committee were referred to the annual governance statement and noted that periodic monitoring information is provided. The Member stated that there was an overall surplus last year but a £600,000 deficit forecast for next year, and asked for possible solutions.

The Head of Finance confirmed that Cabinet, and Children and Young People's Select Committee, have received a report regarding school balances and possible actions to improve the situation next year. The report is publicly available.

It was agreed to provide information outside of the meeting to a Member to clarify strategic risk assessment and added that the corporate strategic risk assessment is presented to Audit Committee for detailed consideration periodically.

It was agreed to endorse the Audited Statement of Accounts 2016/17 for Full Council approval and the ISA260 Response to the Accounts.

#### 7. Internal Audit Progress Report 2017/18 Quarter 1

The Internal Audit Progress Report 2017/18 (Quarter1) was presented.

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Tuesday, 19th September, 2017 at 2.00 pm

The team has achieved 13% of the Audit Plan which is in line with last year's performance. Audit reports have been issued to service managers in draft within 8 days and 17 days for a final report.

It was explained that in 2016/17 maintaining a full complement of staff impacted positively on performance; 75% of the plan was achieved thus providing more assurance last year. In response to a question, it was noted that special audit investigations cause additional pressure and , whilst some time is planned, they are unpredictable in terms of time and resources. In Quarter 1 the services of a former chief auditor were engaged to undertake one special investigation.

The report was noted.

#### 8. <u>Review of Reserves Quarter 1</u>

The report was presented and it was explained that earmarked reserves are created for a specific purpose.

Committee Members were reminded of the financial planning assumption that levels of reserves should be between 4-6% as a contingency for unplanned events; these exclude earmarked reserves. It was explained that current levels of reserves are just over 5% noting that some other councils hold larger reserves. However, it was noted that Welsh Government issues regular advice that Councils should not hold large reserves in this period of austerity.

A Member commented that using earmarked reserves quicker than anticipated is not an issue unless they are being used for a different purpose and asked for assurance that this was not occurring. It was confirmed that this is not the case but that the purposes for some earmarked reserves are quite wide. Last year it was possible to use the £884,000 surplus to replenish some of the reserves under strain (e.g. redundancy and invest to redesign).

Regarding any budget surplus, it was queried if they are used to offset borrowing. It was confirmed that they can often be used for the Council's internal borrowing requirement before considering a loan.

A Member asked about the overall schools fund and asked if it could be used by one school to balance another school in deficit. It was explained that the collective deficit for all schools necessitated the recent report to Cabinet, but added that individual schools have no control over the combined fund.

It was questioned if this was an incentive for schools to behave in a different way but countered that school reserves should provide flexibility to absorb any future volatility and should not be used as core funding. It was agreed that settlements in the County are one of the worst in Wales.

Regarding earmarked reserves, a Member asked if there was a need to firm up arrangements that if an earmarked reserve is not used for its original purpose, it is returned to the general reserves. The Head of Finance explained that a review was carried out 12-18 months ago, when the use and application of each reserve was analysed. As a consequence processes were tightened to ensure the Council uses reserves in the most effective way and to make the necessary savings in the future.

The report was received for information.

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Tuesday, 19th September, 2017 at 2.00 pm

#### 9. <u>Revised Information Strategy</u>

The Chief Officer, Resources introduced the report to revise and update the Information Strategy. The purpose is to ensure the strategy is fit for purpose to safeguard the integrity and security of our data while taking-steps towards becoming a truly data-led organisation to drive effective decision making.

It was noted that the Information Governance Group, chaired by Senior Information Risk Owner (SIRO) Mrs. T. Harry, will oversee delivery against the strategy. The proposed strategy has a 3 year timeframe with annual reviews.

Regarding data, and data protection, it was commented that Members are required to register with the Information Commissioner's Office (ICO) and it was queried if all Members are compliant. It was agreed to report on the position at the next meeting. It was further commented that Members have been receiving subscription demands and reminders. It was queried if there was any delay in processing fee payments.

A Member asked about the management and storage of data particularly in respect of payments and future payments. In response it was explained that there are a variety of storage methods for different services including data being hosted by SRS, third party providers and The Cloud. Work is in progress to map all systems to ensure the organisation is General Data Protection Regulation (GDPR) ready.

It was further questioned if there are any residual payments to third party provider for services and confirmed that it depends on the system in question, noting that sometimes a third party provider is paid to host data as well as the application.

Regarding data protection, it was questioned if responsibility could be taken for all Members. In response, it was explained that the registration also covers Members work with constituents and has to be recorded accordingly. The registration is not just for a Member's responsibilities as a councillor requiring individual registration. It was agreed to check this point with the ICO.

A new and additional focus of the strategy was the enhancement of business insight and the ability to make maximum use of data. For example, narrative information received can be tagged and added to core themes to simplify analysis and identify patterns. Open and non-personal data held will be put on the website to enhance better public accountability and be more open to analysis by other developers and external bodies. By openly publishing location data (e.g. coordinates for council buildings), companies producing apps and websites can use the information which will adds civic value at no cost.

In response to a question, it was confirmed that councils are supported by Welsh Government on open data as part of the Cardiff Capital Region City Deal to encourage easier interaction. In term of compliance, there is consistency across Wales to comply with the GDPR. The approach to using data and the digital programme is unique to Mon CC.

The Committee was satisfied that it had reviewed the Information Strategy which now proceeds to Single Cabinet Member decision.

#### 10. <u>Annual Improvement Report 2016-17</u>

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Tuesday, 19th September, 2017 at 2.00 pm

A Wales Audit Officer noted that this item was a summary of the work of WAO and other regulators over a year, and previously supplied with responses from the Council, to provide an overall statement on how likely it is that the Council will meet its statutory requirements.

It was concluded that the opinion of WAO is that the Council is likely to meet its statutory requirements for continuous improvement provided it responds constructively and in a timely manner to statutory recommendations.

The proposals for improvement have been supplied to authority as well as a report regarding the safeguarding arrangements for the Kerbcraft scheme, a summary of work undertaken in the Council, the summary annual audit letter from last year and national reports and recommendations to local government.

It was responded that the Committee has seen the content of the report in detail individually and received information on how the Council has responded to issues. Twice a year the Committee receives a report of progress against improvement recommendations covering all of the activity in report. More audit work proceeds through 2017/18 and there will be new reports later in the year that will have responses. Such reports provide the opportunity to consider the effectiveness of arrangements for improvement.

It was confirmed that the report is published on the WAO website. The Auditor General's letter is presented to Council.

Following presentation of the report, questions were invited:

It was noted that WAO commented that the Constitution was not up to date particularly the Senior Leadership Team. Wales Audit Officers stated the expectation that the Constitution should be a live document to ensure clear accountability. On behalf of the Council, it was responded that Constitution amendments must be endorsed by County Council and it was accepted that where senior management changes have occurred, it must be kept up to date to ensure clear lines of delegation.

A Member queried progress with the three Kerbcraft scheme recommendations. It was explained that there is a sliding scale of recommendations. Statutory recommendations were issued for Kerbcraft and consequently warranted the attention of full Council. Council has considered the recommendations and consequent actions accepting that this was a very serious issue involving systems. Whereas no child was harmed the systems presented a risk to children.

The Chair asked Officers to consider reporting all such recommendations and action to Audit Committee for information, as the Kerbcraft matter had not previously been brought to Audit Committee's attention. The Committee received information that a preliminary internal review was undertaken by the service area and a secondary review by the Internal Audit Team is in progress. When concluded, recommendations will be made and actions taken accordingly. It was explained that the report wouldn't normally come to Audit Committee but to senior management. Senior management can report back to Committee to provide assurance that matters have been adequately addressed.

A Member queried if the council is confident that it can respond to all the recommendations. It was responded that everything highlighted is analysed and responses made according to availability of resources whilst prioritising front line services. It was added that Committee members have opportunity to comment on and to challenge responses, if not considered adequate.

#### Minutes of the meeting of Audit Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Tuesday, 19th September, 2017 at 2.00 pm

A Member observed that there was no reference to single member decisions in the Constitution and requested that this point is checked. Assurance was provided that the Constitution is fit for purpose and that single member decision is implied rather than explicitly referred to. Wales Audit Officers stated that there is a variety of approaches across Wales and commented that it would be expected that there would be some reference to single member decision to clarify levels of decision - making.

It was noted that the Committee had considered the report.

#### 11. Forward Work Programme

The Forward Work Programme was noted.

## 12. <u>To note the date and time of the next meeting as Thursday 12th October 2017 at 2.00pm</u>

The meeting ended at 3.25 pm

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## Public Document Pack Agenda Item 7a

#### Minutes of the meeting of Democratic Services Committee held at Council Chamber - Council Chamber on Monday, 5th June, 2017 at 2.00 pm

#### **PRESENT:** County Councillor D. Evans (Chairman) County Councillor T. Thomas (Vice Chairman)

County Councillors: L.Dymock, T.Thomas, J.Treharne, S. Woodhouse and J.Watkins

#### **OFFICERS IN ATTENDANCE:**

Nicola Perry	Senior Democracy Officer
Kellie Beirne	Chief Officer, Enterprise
Matthew Gatehouse	Policy and Performance Manager

#### APOLOGIES:

Councillors G. Howard, P. Clarke and F. Taylor

#### 1. To note the appointment of Chairman

We noted the appointment of County Councillor D. Evans as Chair of Democratic Services Committee.

#### 2. To appoint a Vice-Chairman

We appointed County Councillor T. Thomas as Vice-Chair

#### 3. <u>Declarations of interest</u>

We agreed to take declarations of interest under the relevant item.

#### 4. Public open forum

There were no items for the public open forum.

#### 5. To confirm the minutes of the previous meeting

The minutes of the meeting of Democratic Services Committee held on 3<sup>rd</sup> April 2017 were confirmed as an accurate record and signed by the Chair

#### 6. Cabinet Member introduction and priorities

As the Cabinet Member was unable to attend the meeting, the Chief Officer for Enterprise provided an update around the new portfolio.

We heard the following areas fall under the Governance portfolio:

Governance Legal and capabilities

#### Minutes of the meeting of Democratic Services Committee held at Council Chamber - Council Chamber on Monday, 5th June, 2017 at 2.00 pm

Democracy Scrutiny Elections Policy, improvement and performance

Members were invited to comment:

There was disappointment that the Cabinet Member had not been able to attend, particularly for the first meeting. It was agreed that he would be invited to the next meeting.

#### 7. Our Monmouthshire - what matters to our communities

The Policy and Performance Manager presented a report to highlights issues raised by communities during the engagement work that informed the development of the Well-being Assessment.

We heard that staff from public services and the volunteer sector had attended more than 80 events and conversations had been held with over 1400 people of all ages.

Following a presentation Members were invited to comment, during which time the following points were noted:

A Member believed there to be a huge dichotomy within the County between families in terms of access and ease of use of service. It was disappointing that things had not seemed to change since the 1980s /1990s, and there is a huge responsibility on the Authority to not only have a plan, and to talk to people, but to act on the plan. The importance of affordable transport was noted.

A Member commented that it was pleasing to see that Caldicot Town Team is very active but with properties being owned outside the County there were concerns on how to incorporate that into regeneration for the town.

The Chief Officer highlighted the importance of identifying the right problems, for example, in terms of access to leisure centres, we should promote our countryside as our fifth leisure centre. One of the findings from the well-being assessment was that people would love to access their surroundings but these were not open or accessible.

A Member expressed that she had been pleased with the consultation events, and iterated the importance of engagement with Town and Community Councils. The Policy and Performance Manager agreed and added that in future more time would be spent with Town and Community Councils, as on a number of occasions there had been good involvement.

It was suggested that all Members would benefit from receiving the detail of the outcome of the survey.

#### 8. Discussion item and paper on New Directions in Democracy

### MONMOUTHSHIRE COUNTY COUNCIL

### Minutes of the meeting of Democratic Services Committee held at Council Chamber - Council Chamber on Monday, 5th June, 2017 at 2.00 pm

The Chief Officer for Enterprise, presented a paper requested by the last Committee, on the New Directions in Democracy.

The Policy and Performance Manager explained the Monmouthshire MadeOpen digital engagement platform, describing it as a social platform, for social good. People can use it to raise issues in their community and invite other people to help shape solutions

Following presentation, Members were invited to share thoughts and opinions on how to get people involved and make a key difference.

A Member thought it interesting on the question of how comfortable are the public on visiting a meeting at the Council Chamber. A more relaxed environment would be more inviting and if we want more increased public attendance, we should give thought to this. The Chief Officer recognised the point but noted the need to live stream, to maintain openness and transparency.

Concerning the participation in the democratic process of those 30 and under, we should consider electronic voting.

Praise was given to One Stop Shops and Community Hubs, but thought should be given to satellites coming off that to benefit people less able to travel.

A member questioned the statistics surrounding those using the My Monmouthshire app, and the majority age category of users.

To summarise we concluded that the following be added to the agenda for the next meeting:

- An active demonstration of MadeOpen;
- Further information on the Community Development Office,
- My Mon App key statistics, facts and figures.

### 9. <u>Review of Member induction process and feedback/ input</u>

The Chief Officer for Enterprise invited Members for comments regarding the recent induction process. The following points were noted:

Members had overall enjoyed the induction process.

There had been some issues surrounding the timings of sessions.

There had been some surprise regarding the amount of sessions, particular when arranging childcare arrangements.

Members would benefit from written information, or copies of slides.

Whole days dedicated to induction would have been preferable to a couple of hours here and there.

The possibility of skyping into training sessions was questioned.

Members would have appreciated a tour of the building.

It would be useful to ask all new members their opinion of the induction.

The IT training had been very useful.

Overall, the training had been well thought out, and it had helped that it was gradual.

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### MONMOUTHSHIRE COUNTY COUNCIL

### Minutes of the meeting of Democratic Services Committee held at Council Chamber - Council Chamber on Monday, 5th June, 2017 at 2.00 pm

### 10. Future Work Programme

The Chair commented that complaints surrounding new equipment should be discussed as part of the future work programme.

### 11. <u>To note the date and time of next meeting as Monday 4th September 2017 at 2.00pm</u>

We noted that date of the next meeting. In doing so, we agreed to discuss timing of meetings at next meeting.

### The meeting ended at 3.45 pm

## Public Document Pack Agenda Item 7b

### Minutes of the meeting of Democratic Services Committee held at Council Chamber - Council Chamber on Monday, 11th September, 2017 at 2.00 pm

### **PRESENT:** County Councillor D. Evans (Chairman) County Councillor T.Thomas (Vice Chairman)

County Councillors: D. Dovey, L.Dymock, M.Groucutt, G. Howard, J.Treharne, F. Taylor and J.Watkins

### **OFFICERS IN ATTENDANCE:**

John Pearson	Local Democracy Manager
Kellie Beirne	Chief Officer, Enterprise
Matthew Gatehouse	Head of Policy and Governance

### APOLOGIES:

Councillors L.Jones and S. Woodhouse

### 1. Declarations of Interest

None receieved

### 2. Public Open Forum

There were no public open forum items.

### 3. To confirm the minutes of the previous meeting

The minutes of the meeting of Democratic Services Committee held on 5<sup>th</sup> June 2017 were confirmed as an accurate record and signed by the Chair.

### 4. Cabinet Member Priorities and Work Programme

The Cabinet member for Governance addressed the committee and informed them that one of his principal priorities within his portfolio is performance data. The cabinet member informed the committee that there is a need to present the information to members in a more digestible format to allow clear understanding of the information being presented to them.

Members of the committee requested that the data that is being used and presented is comparable in order to provide a true picture of the issue. The cabinet member informed the committee that there is a commitment to having 'open data' so that anyone interested can take the information they need and use it for their own analysis.

Another of his priorities is the integration of back office functions within the authority, that will be a priority for the Welsh Government for local authorities to implement, and will be working with cabinet members from other authorities to ensure its delivery. Back office functions can be considered as payroll, HR and legal services.

### 5. <u>Member Support Services</u>

### MONMOUTHSHIRE COUNTY COUNCIL

### Minutes of the meeting of Democratic Services Committee held at Council Chamber - Council Chamber on Monday, 11th September, 2017 at 2.00 pm

The committee discussed the digital and technology support that members received. It was raised that online training modules would useful as it could record progress and allow members to complete the training at their leisure. The local democracy manager informed the committee that the WLGA had been looking at online training modules through learning pool but were not available easily for members to undertake.

Members also questioned when remote attendance for training and meetings might become a possibly to allow members to participate without physically attending the meeting. Members were informed that equipment is being installed in the Conference Room at County Hall, Usk which may enable remote attendance and further testing will be completed following its installation.

A discussion also took place around whether mobile phones should be provided to all elected members. It was agreed that at the next meeting of the committee an IT report will be presented with costings and options as well as an update on the remote attendance.

### 6. <u>Report of Head of Paid Service - Designation of Statutory Head of Democracy</u>

### The Chief Officer for Enterprise left the meeting for this item and it was presented by the Chief Executive.

The Chief Executive presented his report to the committee recommending that the Chief Officer for Enterprise be appointed to the role of Head of Democracy, a statutory position that has to be appointed to an officer of the Council.

The committee accepted the recommendation and resolved to appoint the Chief Officer for Enterprise as the Head of Democracy for the authority.

### 7. Flat Pack Democracy - Monmouth Example

The Head of Policy and Governance presented an update on participatory democracy or 'Flatpack Democracy' to the Committee, with a view to representatives from Monmouth Town Council attending a future meeting to provide further detail.

During discussion the Committee expressed an interest in holding meetings away from the Council Chamber, feeling that this would encourage public participation, however it was recognised this had not been effective in the past. Members suggested examples of sustainable participation in democracy would be helpful.

The committee referred to a previous idea of inviting businesses to a breakfast meeting and suggested that this could have been more widely publicised.

We recognised the importance to items for engagement, rather than asking general questions. We should focus on what is most important and understand the need to continue with that. It was suggested there could be a place beyond the committee where members meet with officers to discuss ideas and priorities.

To conclude the committee resolved to meet as a small group and assess information in order to support the cabinet member on a particular theme or issue that the committee wishes to progress over the next 12 months.

### 8. Timing of Council Meetings

### MONMOUTHSHIRE COUNTY COUNCIL

### Minutes of the meeting of Democratic Services Committee held at Council Chamber - Council Chamber on Monday, 11th September, 2017 at 2.00 pm

The Local Democracy Manager informed the committee that under the Local Government Wales Act 2011, local authorities have a duty to review the timing of its Council meetings and requested that the committee put forward a recommendation to the next meeting of Full Council as to the most suitable timing for all Councillors.

Members debated various options and concluded that the start time of Full Council meetings should alternate between 14:00 and 17:00 throughout the year with the next council meeting due to start at 14:00 and the following from 17:00 to ensure that councillors who work are not disadvantaged by holding meetings solely at a time that they would not be able to attend.

### 9. Local Government White Paper - Moving Forward Proposals

The Deputy Chief Executive advised the committee she had attended a Local Government Reform Task and Finish Group, with Chief Executives across Wales, to agree terms of reference and purpose for the steering group. The outcome of the meeting was that task and finish groups will report to the steering group, who then report to the Cabinet Secretary, including a finance group, governance and accountability group, and a group to consider the role of local government in the future.

Information, issues or matters arising would be shared with Committee Members.

### 10. <u>Welsh Government Consultation - Electoral Reform</u>

The Local Democracy Manager presented the consultation document to the committee and providing an overview to members.

Members of the committee were in support of the legislative change to allow 16 year olds the right to vote. Members also requested a member seminar on the consultation but accepted that with the tight deadline for responses it may be difficult to arrange.

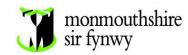
It was agreed that if possible a members seminar will be co-ordinated to allow all members to contribute to the consultation and that members provide the Local Democracy Manager with their views independently, to draft a response that will be agreed with the Chair and submitted on behalf of the committee. Members were also reminded that they are entitled to submit their own individual responses to the consultation.

### 11. Work Programme and Frequency of Meetings

Members of the committee queried whether the current cycle of meetings for the committee was frequent enough to ensure a full debate could be had to cover the work programme for the committee. It was agreed that the committee should meet more frequently and meetings diarised with those dates distributed to members.

### The meeting ended at 4.40 pm

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### SUBJECT: Remote Attendance at Council Meetings

MEETING: Council DATE: 9<sup>th</sup> November 2017 DIVISION/WARDS AFFECTED: All

### 1. PURPOSE:

To consider changes to the Constitution that would allow members to take part in meetings remotely.

### 2. **RECOMMENDATIONS:**

**2.1** To adopt the changes to rules 8 and 9 of Standing Orders in the council's Constitution as detailed in appendix 3 to the report so that the council will permit remote attendance of meetings of the council, its committees, and any other meeting of the council where the technology is available in the meeting room.

**2.2** Paragraph 1.9 of the Executive Procedure Rules in the Constitution is amended to allow remote attendance at meetings of the Cabinet.

### 3. KEY ISSUES:

Rule 9 in Part 4 of the council's constitution – its "Standing Orders", currently do not allow meetings to take place remotely through the use of facilities to enable compliance with the requirements of section 4 of the Local Government Measure 2011 is prohibited.

Section 4 of the Local Government Measure 2011 introduced the power for councils to allow remote attendance at council meetings. The idea behind the legislation is to allow members attending remotely to fully participate and vote in meetings as if the member was physically attending in the council chamber or meeting room. Section 4 is reproduced in full at appendix 1 to the report. The section sets a number of conditions that must be met to allow a member to attend remotely. The conditions are:-

(a) the member in remote attendance is able at that time:-

(i) to see and hear, and be seen and heard by, the members in actual attendance,

(ii) to see and hear, and be seen and heard by, any members of the public entitled to attend the meeting who are present in that place and who exercise a right to speak at the meeting, and

(iii) to be seen and heard by any other members of the public so entitled who are present in that place;

(b) the member in remote attendance is able at that time to hear, and be heard by, any other member in remote attendance in respect of whom the condition in paragraph (a) is satisfied at that time;

(c) use of facilities enabling the conditions in paragraphs (a) and (b) to be satisfied in respect of the member in remote attendance is not prohibited by the standing orders or any other rules of the authority governing the meeting.

(d) the standing orders of a local authority must secure that there is no quorum for a meeting of the local authority at any time when the number of members in actual attendance constitutes less than 30% of the total number of members in attendance at the meeting.

The council must also have regard to the statutory guidance of the Welsh Government issued on 2<sup>nd</sup> April 2014 in respect of remote attendance at council meetings. The guidance is attached to this report at appendix 2.

The council trialled remote attendance at its meeting of the cabinet on 4<sup>th</sup> October 2017 where the technology allowed compliance with the conditions in section 4(3) of the Local Government Measure 2011 so that the member in remote attendance was, when they were speaking, able to be seen and heard by the members who were physically attending the meeting and the remote attendee was able to see and hear those members in actual attendance.

The council needs to consider the quorum for a meeting where remote attendance is permitted. Section 4(4) says that to be quorate at least 30% of those eligible to attend the meeting must be present at the main meeting place. Does the council want to increase this percentage?

The council also needs to consider a technical solution to provide simultaneous interpretation for non-Welsh speakers attending at a meeting where both Welsh and English will be used. Members will note at paragraph 12 of the guidance that it is the Welsh Government's policy that remote attendance should not be permitted if, for technical or other reasons, it would not be possible to provide simultaneous interpretation. The guidance suggests that the council asks members to their language preference in terms of speaking at meetings.

Further, the council needs to consider what should happen if a technical difficulty results in the breakdown of the remote technology. Does the chair of the meeting postpone the meeting to another date or does the meeting carry on without contributions and the votes from the remote attendees.

In this year's White Paper from the Welsh Government on Reforming Local Government: Resilient and Reformed it mentions, *Councils will be required also to allow Members to attend Council meetings remotely if they have domestic, business or travel difficulties preventing them getting to the main meeting place.*  Currently no council in Wales permits remote attendance at its council or cabinet meetings, although some allow remote attendance at scrutiny and Democratic Services Committee meetings.

### 4. REASONS:

If the technology is available that meets the requirements of section 4 of Local Government Measure then remote attendance by members is a useful tool to enable full participation at meetings of the council. It will also allow members to cut down on travel time to County Hall, Usk. Members will be able to take part in meetings that they would otherwise be unable to attend.

### 5. **RESOURCE IMPLICATIONS:**

Officer time. The cost of the technology that would enable members to attend meetings remotely is already in place.

### 6. SUSTAINABLE DEVELOPMENT AND EQUALITY IMPLICATIONS:

The significant equality impacts are identified in the assessment attached to the report. The actual impacts from this report's recommendations will be reviewed every year by the Democratic Services Committee.

### 7. SAFEGUARDING AND CORPORATE PARENTING IMPLICATIONS:

NONE.

### 8. CONSULTEES:

- Group leaders, Chair of Democratic Services, Cabinet member for Governance, Chief Executive, Head of Democratic Services, Local Democracy Manager.
- The Democratic Services Committee considered the report at its meeting on 23<sup>rd</sup> October 2017 where a range of opinions were given on the proposal. Some members were worried about the cost of technology; its reliability and the consequences for democracy. Others saw the proposal as an enabling power which could lead to increased participation by members in the democratic process. Members did not foresee that remote attendance would become the norm so that members would remotely attend rather than physically attend meetings. The option would only be used where necessary. Some members were concerned that no other councils in Wales had not used the legislation for meetings of their cabinet and council.

### 9. BACKGROUND PAPERS:

None.

### 10. AUTHOR:

Robert Tranter, Monitoring Officer and Head of Legal Services

### 11. CONTACT DETAILS:

Tel: 01633 644064 E-mail: roberttranter@monmouthshire.gov.uk

### APPENDIX 1

### Local Government Measure 2011 Section 4

#### Remote attendance at meetings

(1)A reference in any enactment to a meeting of a local authority is not limited to a meeting of persons all of whom are present in the same place.

(2)For the purposes of any such enactment, a member of a local authority who is not present in the place where a meeting of that authority is held (a "member in remote attendance") attends the meeting at any time if all of the conditions in subsection (3) are satisfied.

(3)Those conditions are that-

(a)the member in remote attendance is able at that time-

(i)to see and hear, and be seen and heard by, the members in actual attendance,

(ii)to see and hear, and be seen and heard by, any members of the public entitled to attend the meeting who are present in that place and who exercise a right to speak at the meeting, and

(iii)to be seen and heard by any other members of the public so entitled who are present in that place;

(b)the member in remote attendance is able at that time to hear, and be heard by, any other member in remote attendance in respect of whom the condition in paragraph (a) is satisfied at that time;

(c)use of facilities enabling the conditions in paragraphs (a) and (b) to be satisfied in respect of the member in remote attendance is not prohibited by the standing orders or any other rules of the authority governing the meeting.

(4)The standing orders of a local authority must secure that there is no quorum for a meeting of the local authority at any time when the number of members in actual attendance constitutes less than 30% of the total number of members in attendance at the meeting.

(4A)Subsection (4) does not prevent a local authority from making standing orders which require more than 30% of the total number of members in attendance at a meeting to be in actual attendance for the meeting to be quorate.

(5)A local authority may make other standing orders about remote attendance at meetings of a local authority.

(6)A local authority must have regard to guidance given by the Welsh Ministers in relation to meetings of the authority attended remotely in accordance with this section.

(7)This section applies in relation to a meeting of a committee or sub-committee of a local authority as it applies in relation to a meeting of a local authority.

(8)....

(9)For the purpose of this section-

(a)a reference to a person (A) seeing another person (B) is to be interpreted as a reference to A seeing B when B is speaking at the meeting;

(b)a reference to a person (C) being seen by another person (D) is to be interpreted as a reference to C being seen by D when C is speaking at the meeting.

(10)In this section-

• "member in actual attendance" (""), in relation to a meeting of a local authority, means a member of the authority who is attending the meeting at the place where the meeting is held.

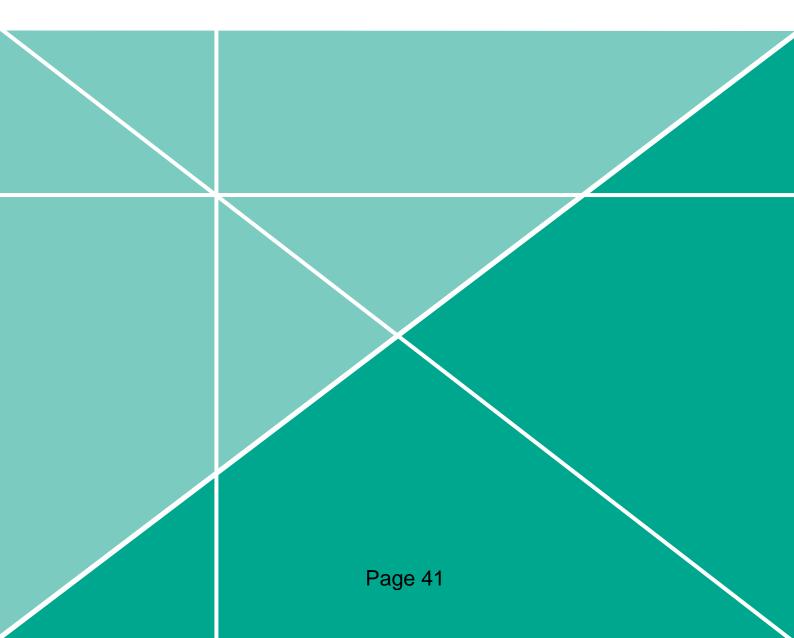


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### Statutory Guidance made under Section 4 of the Local Government (Wales) Measure 2011

Remote attendance at council meetings



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### **REMOTE ATTENDANCE AT COUNCIL MEETINGS**

### Statutory Guidance made under Section 4 of the Local Government (Wales) Measure 2011

- 1. Part 1 of the Local Government (Wales) Measure 2011 ("the Measure") was intended to strengthen local democracy by, in particular, introducing reforms which support councillors outside of the executive or executive members when acting in a non-executive capacity. One of these reforms, at section 4 of the Measure, was the introduction of the possibility of remote attendance at council meetings. This was intended to make it easier for those who, for instance, may have to travel long distances, those with domestic responsibilities and those in employment to attend.
- 2. This guidance is statutory guidance under section 4(6) of the Measure, to which a local authority must have regard, in relation to meetings of an authority attended remotely in accordance with section 4.

### What section 4 of the Measure says

- 3. Section 4 provides that attendance at a council meeting is not limited to a meeting of persons who are all present in the same place. By "council meeting" we include any committee or sub-committee of the council as well as the full council itself. However, the section places certain limitations as to what constitutes remote attendance.
- 4. Any member attending a meeting remotely ("remote attendee") must, when they are speaking, be able to be seen and heard by the members who are attending the meeting at the place where the meeting is held ("members in actual attendance") and the remote attendee must, in turn, be able to see and hear those in actual attendance. In addition, a remote attendee must be able to be seen and heard by, and in turn see and hear any members of the public entitled to attend the meeting and who exercise a right to speak at the meeting. If there is more than one remote location, all the members attending remotely must be able to hear but not necessarily see the other remote attendees.
- 5. Meetings can only take place remotely if not prohibited by the local authority's standing orders/rules of procedure. It is therefore up to each local authority to decide whether it wishes to make remote attendance available. The standing orders/rules must also secure that any meeting with remote attendees is not quorate if there are less than 30% of those eligible to attend present at the main meeting place. Authorities may set a higher quota for attendance at the main meeting place if they wish.
- 6. Each local authority may make other standing orders/rules in relation to remote attendance at meetings and must have regard to any guidance

given by Welsh Ministers. Our intention is to publish this guidance at the same time as the section of the Measure is brought into force.

### Supporting remote attendance

- 7. The Welsh Government accepts that there are technical and staffing implications connected with the introduction of remote attendance. Where a number of councillors are expected to attend remotely at the same location, probably though not necessarily in a different council office from the place where the meeting is held, there may be a need for an officer to be present, both to support the members attending remotely but also to ensure that the equipment needed for remote attendance to function is operating correctly.
- 8. Local authorities will need to decide whether or not they wish to permit members of the public to be able to be present at a remote location. If so, an officer presence may be required to make arrangements for them.
- 9. There will clearly be a need to provide appropriate training for officers who might become involved in remote attendance, both to familiarise them with the requirements of the legislation and to cover the practical issues involved. The WLGA should be able to assist in this process.
- 10. The need to recognise equality between the Welsh and English languages has great significance when considering remote attendance. Local authorities will have their own Welsh language schemes but it is likely that facilities will exist or could be made available to cater for members who are unable to understand Welsh. It will be for each authority to ensure that any use of remote attendance is in keeping with their Welsh Language Scheme
- 11. It is also important for authorities to ensure that the needs of any disabled members are taken into account when considering the practicality of a remotely attended meeting.
- 12. It is proposed that standing orders should contain a provision that members should, whenever possible, be able to participate at a remotely attended meeting in either Welsh or English. However, it is the Welsh Government's policy that remote attendance should not be permitted if, for technical or other reasons, it would not be possible to provide simultaneous interpretation for non-Welsh speakers attending a meeting where both Welsh and English will be used. As such, local authorities may wish to ask members to note their language preference (in terms of speaking at meetings) and whether or not they would require simultaneous interpretation should any other participant speak in Welsh.
- 13. The Welsh Government does not take for granted that local authorities will possess the equipment or technological know-how to make remote attendance work to suit everyone. Someone attending remotely at home or work may have bandwidth limitations which affect their ability to take

part fully. Local authorities will need to decide for themselves the extent to which they will invest or assist members to have the necessary facilities to attend remotely.

- 14. There are times when council meetings are not open to the public, when confidential, or "exempt" issues as defined in Schedule 12A of the Local Government Act 1972 are under consideration. It would be important to ensure that there are no members of the public at remote locations able to hear or see the proceedings during such meetings. Any member in remote attendance who failed to disclose that there were in fact persons present who were not so entitled would be in breach of their Code of Conduct responsibilities.
- 15. Local authority standing orders can determine which types of meetings can be attended remotely. In the first instance, practical issues might dictate that the number of meetings which could enjoy this facility would be quite limited, though over time it would be hoped that the number of meetings where remote attendance were possible would increase.
- 16. The Measure requires that, for a remotely attended meeting to be quorate, a certain proportion of councillors must be in actual attendance at the meeting. Should this be disturbed by members in actual attendance at the main meeting place leaving the meeting before it is finished, bringing about a higher than permitted proportion of councillors attending remotely, the chair would have no choice but to close the meeting.
- 17. Standing orders should also make provision about what should happen if a technical difficulty results in the breakdown of the communications facility. Such occurrences are not unknown in video conferenced meetings. If this occurred, it is the Welsh Government's view that the chair should declare a recess while the fault is addressed. If necessary, the meeting would have to be abandoned and the meeting should not continue without the involvement of the remote members. Standing orders could, however, make different provision for different types of meetings etc, for example that a meeting taking an urgent decision or one which is time-limited, might either not be allowed to take place with remote attendees or that the meeting would proceed in the event of a communications failure, so that those attending remotely would be aware and accept that the meeting would continue and a vote would be taken without their attendance in the event of a communications failure.
- 18. Finally, there is the issue of voting. Local authorities will have to build into standing orders arrangements to provide for voting to take place simultaneously at the main and remote location(s). It may not always be possible for remotely attending members to vote electronically even if that is the norm in council meetings. Standing Orders will need to cover this issue so that chairs of meetings are aware of the correct procedure to follow.

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### APPENDIX 3

### PROPOSED CHANGES TO STANDING ORDERS

### 8. Quorum

**8.1** The quorum of a meeting will be one quarter of the whole number of members. During any meeting if the Chair counts the number of members present and declares there is not a quorum present, then the meeting will adjourn immediately. Remaining business will be considered at a time and date to be fixed by the Chair. If he/she does not fix a date, the remaining business will be considered at the next ordinary meeting.

**8.2** In the case of the planning committee, the quorum must be 50% of the whole number of members – the Local Authorities (Standing Orders)(Wales)(Amendment) Regulations 2017.

**8.3** In respect of meetings where remote attendance is permitted, there will be no quorum at the meeting if the number of members in the room where the meeting is held is less than 30% of all the members eligible to attend – Section 4(4) Local Government Measure 2011.

### 9. Remote Attendance

**9.1** Remote attendance at meetings of the council will only be permitted where the conditions of section 4(3) of the Local Government Measure 2011 are met which means any member attending a meeting remotely (the "remote attendee") must when they are speaking, be able to be seen and heard by the members who are attending the meeting at the place where the meeting is held ("members in actual attendance") and the remote attendee must, in turn, be able to see and hear those in actual attendance. In addition, a remote attendee must be able to be seen and heard by, and in turn see and hear any members of the public entitled to attend the meeting and who exercise a right to speak at the meeting. If there is more than one remote location, all the members attending remotely must be able to hear, but not necessarily see, the other remote attendees.

**9.2** Members wishing to attend remotely must give at least 4 days notice of their wish to the Head of Democratic Services. On receiving such a notice, the Head of Democratic Services will make the necessary arrangements (including the provision of translation) to allow the member to attend remotely if that is possible.

**9.3** The failure of any technological provision whether that leads to a partial or complete loss of contact between the remote attendees and those members in actual attendance during the meeting shall not invalidate any part of the deliberations or any vote taken. The Chair may postpone the meeting if they deem that appropriate.

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### REPORT

# SUBJECT:TIMING OF COUNCIL MEETINGSMEETING:FULL COUNCILDATE:9th November 2017DIVISION/WARDS AFFECTED:N/A

### 1. PURPOSE:

To consider the recommendation from Democratic Services Committee, in line with the Local Government Wales Measure, to review the timing of Full Council meetings for the current term of Council.

### 2. **RECOMMENDATIONS**:

That future meetings of Full Council alternate start times between 14:00 and 17:00 for a 12 month period, following which Democratic Services Committee will review the impact of the change in times and report back to Council with further recommendations.

### 3. REASONS:

Each local authority is required to review the times at which council meetings are held at least once in every term of the Council.

Guidance from the Welsh Government state that as a rule of thumb meetings will be held at times, intervals and locations that are convenient to the majority of members and that the Council should be willing to make changes to their pattern of working in order to retain new councillors with outside responsibility. Councils should also consider rotating meeting times due to the impossibility of pleasing all of their members all of the time.

### 4. KEY ISSUES / OPTIONS APPRAISAL:

The requirement to review the timing of council meetings was introduced as part of the Local Government Wales Measure in 2012.

Democratic Services Committee considered the item at its meeting on the 11<sup>th</sup> September 2017 and was presented with information and feedback from the review under the previous term of Council which consulted on holding meetings at 10:00, 14:00, 16:00 and 19:00.

The committee debated different options for timing of Council meetings and concluded to propose that alternating meeting times between 14:00 and 17:00 would ensure that councillors who work are not disadvantaged by holding meetings solely at a time that they would not be able to attend. Whilst holding meetings earlier in the day was considered such as 9:00 or 10:00, some members of the committee still felt this excluded councillors in employment and could also lead to the need to attend more frequently as pre-meetings could not be held on the same day, as they are currently.

Following the meeting, all members were invited to provide feedback on the proposal and those responses are included at appendix A for information. For comparison against other local authorities in Wales, appendix B shows the start times of other local authority full council meetings.

### 5. **RESOURCE IMPLICATIONS:**

No resource implications

### 6. EQUALITY IMPLICATIONS:

There are no sustainability implications of the timing of meetings. However working members may be adversely affected by a council meeting start time between the normal office working hours of 9 am to 5 pm.

### 7. SAFEGUARDING AND CORPORATE PARENTING IMPLICATIONS

Where members have governor responsibilities meetings which start at 5pm or later may interfere with their ability to attend meetings of their governing body.

### 8. BACKGROUND PAPERS:

Local Government Wales Measure 2011 and supplementary Welsh Government statutory guidance.

### 9. CONSULTEES:

All Members Democratic Services Committee

### 10. AUTHOR:

John Pearson, Local Democracy Manager Email: johnpearson@monmouthshire.gov.uk Telephone: 01633 644978

### Appendix A – Survey responses.

NAME	<u>For</u>	<u>Against</u>	<u>Comments</u>
Councillor D. Batrouni			
Councillor J. Becker	yes		Less trouble with childcare from 5pm, 11am would have been my optimum
Councillor D. Blakebrough	yes		Happy to be flexible
Councillor L Brown		no	<ul> <li>I would prefer them to be kept as they are, as there are already evening meetings for community councils and sometimes they go on until after 10pm, having had council meetings in the morning and afternoon, making it a very long day on occasions.</li> <li>I appreciate that those with work commitments prefer the evening</li> </ul>
			meetings, when we tried a similar idea when a Borough Councillor at Cheshire East, those who requested the later meetings when we tried it out did not seem to increase the frequency of attendance despite requesting the change and imposing it on both elected members and Council staff, who no doubt would prefer to spend the evening at home with their family.
			It also created problems of member access to the staff in the daytime due to staff taking flexi- time for attending the late evening meetings, so had an unhelpful knock on staff resources effect. The majority of members wanted the day time meetings adjusted for the minority who still failed to attend, leading to the annoyance of those who tended to regularly attend, to have to put up with a period of both long and late Council meetings. So it then reverted back to the daytime meetings. I hope that Monmouthshire County Council does not have to go through this same process.
			In my opinion, in addition prior to implementation, the impact also on Council staff who would have to attend the later meetings should be surveyed. They will also be effected by these changes and there could be

Councillor P.R. Clarke Councillor A. Davies Councillor D.L.S. Dovey Councillor L. Dymock Councillor A. Easson			<ul> <li>implications for their own family care such as child care or care of elderly relatives (where there is school or day time provision) during most of normal daytime working hours. For example, after school clubs only go on for a certain time after the end of the school day. It would also make it a long day for staff who have worked all day.</li> <li>I should imagine it may create difficulties for those with transport difficulties which are easier to arrange during day time hours.</li> <li>In summary, in my view, it would have a detrimental impact but appreciate others may have other views.</li> </ul>
Councillor R. Edwards			
Councillor D.J. Evans			
Councillor M. Feakins	yes		
Councillor P.A. Fox			
Councillor R.J.W. Greenland			
Councillor M. Groucutt			
Councillor L. Guppy			
Councillor R.G. Harris			
Councillor R.J. Higginson		no	Who wants to attend a meeting convening at 5pm that could finish later than 9pm meaning return home not before 9-30pm at least. However, I appreciate Members will have their varying views but, I would prefer as stated.
Councillor G. Howard	yes		
Councillor S.G.M. Howarth			
Councillor R. John			
Councillor D. W. H. Jones			
Councillor L. Jones		1	
Councillor P. Jones		1	
Councillor S. Jones	yes		I welcome meetings being held in the evenings, whilst it makes little difference to me these days I would rather see us be flexible like this to help

			those that have work commitments.
Councillor S.B. Jones			
Councillor R.P. Jordan		no	Leave it at 2pm
Councillor M. Lane		no	
Councillor P. Murphy		no	My concern about that is that we attend lots of evening meetings anyway and some Council meetings go on long enough now. We could be in them well into the night on some.
Councillor P. Pavia		no	To be honest, later meetings are more challenging because of the issues with childcare.
Councillor M. Powell		no	We tried it once before and the attendance was no better. There are many School Governors meetings and Town Councils already meeting in evenings. When I was Chairman 5years ago, we had a couple of meetings run late. I hate to think what time we would finish if we start in the evenings.
Councillor J. Pratt	yes		<ul> <li>I feel that Council Meetings should be held in the evening. The benefits of this would be:</li> <li>1. The general public, the majority of which work would be able to attend if they wish to</li> <li>2. It would enable people from a more diverse range of backgrounds and communities to become Councillors, we have to attract younger Councillors and those from different backgrounds and communities that could make an important contribution.</li> <li>I understand that it would be difficult for some committees to be held in the evening, for example planning when there are site visits and meetings that take place after these, but I would be very happy for Stronger Communities Select which I chair to be held in the evening. I suspect I am in the minority. I think we are probably an unusual Authority holding so many meetings during the day, I would welcome any</li> </ul>

			I would feel very happy to attend evening meetings, I have sat in Budget meetings till past midnight in the past, this was all part of being a Councillor.
Councillor R. Roden		no	Leave at 2pm but willing to be flexible
Councillor V.E. Smith	yes		
Councillor B. Strong		no	We did trial starting a few meetings at 5pm a couple of years ago, but these meetings seemed to be less well attended than those that started at the earlier time.
Councillor F. Taylor	yes		
Councillor T. Thomas	yes		5pm meeting might clash with meetings as a member of Abergavenny Town Council.
Councillor J. Treharne		no	But I am happy to go with the consensus and cross any bridges that come my way nearer the time. I am also aware that there isn't one single time that will suit everybody.
Councillor A.C. Watts			
Councillor J. Watkins		no	<ul> <li>I am a member of the Democratic Services committee and unfortunately my proposal was not taken forward. I was asked by a number of parents to represent the view that meeting should take place in school hours – if we were rotating meeting times I suggested some should start at 11am to minimise disruption to children.</li> <li>2pm meetings already involve childcare being arranged. In terms of 5pm – this is a terrible time for parents – and some councillors have sole parental responsibility. 5pm (with an hour pre meeting) is not a time you can get a paid babysitter for as it involves the school run, tea, bathtime and bedtime. A parent or family member is needed for that time. I imagine that I will not attend as many full council sessions as I would do so at either 2pm or 11am.</li> </ul>
Councillor A.E. Webb	yes		

Councillor K. G. Williams	yes	
Councillor S. Woodhouse	yes	During the winter months a 2pm start would be preferable to a 5pm start due to possible inclement weather conditions.

### Timing of Full Council Meetings - Wales

Authority	Time of County Council Meeting
Blaenau Gwent	10:00:00
Carmarthenshire CC	10:00:00
Denbighshire	10:00:00
Pembrokeshire	10:00:00
Torfaen CBC	10:00:00
Conwy CBC	10:00:00
Ceredigion CC	10:00:00
Powys CC	10:30:00
Gwynedd CC	13:00:00
Anglesey	14:00:00
Flintshire	14:00:00
Neath Port Talbot	14:30:00
Cardiff City Council	14:30:00
Bridgend CC	15:00:00
Wrexham CBC	16:00:00
Caerphilly CBC	17:00:00
Newport Council	17:00:00
Rhondda Cynon Taf	17:00:00
Swansea City Council	17:00:00
Merthyr Tydfil	17:30:00
Vale of Glamorgan	18:00:00

### Agenda Item 10a



### REPORT

SUBJECT:	Recycling and Waste Review – Approval of final business case and capital budget in 2017/18 for the acquisition of vehicles
MEETING:	Council
DATE:	9 <sup>th</sup> November 2017

### 1. PURPOSE

To present to Council the final business case for the Waste and Recycling Review reported to Council on the 9<sup>th</sup> March 2017,to advise members of all revenue implications of the new service and to seek approval for the creation of a capital budget for the acquisition of vehicles in 2017/18.

### 2. **RECOMMENDATIONS**

- 2.1 That members receive and approve the final business case and summary of the Waste and Recycling Review (appendix 1).
- 2.2 To seek approval for a capital budget of £4.27m to fund the acquisition of recycling vehicles and boxes required to implement the Recycling Review as reported to Council on 9<sup>th</sup> March 2017.
- 2.3 To seek approval for 'invest to save funding' for the mobilisation of the new service.

### 3. KEY ISSUES

- 3.1 Attached is a final business case that presents a new style of kerbside collection service subsequent to approval in principle given in Council on 9<sup>th</sup> March 2017.
- 3.2 The report gives significant detail but at a summary level the following points are brought to members attention:

Whilst the pink and purple dry recyclate kerbside bag service continues the glass is placed in a box for separate collection. This is to increase the value of the glass recyclate and present it to market uncontaminated hence optimizing its value.

3.3 Members of the Strong Communities Select Committee will shortly receive a report outlining the award of a contract to manage food waste for the coming 15 years. The decision to enter into a joint contract with Torfaen CBC an Blaenau Gwent CBC has already been taken so this report is about

the actual award. The new contract will see food waste collected separately and processed through an anaerobic digester (to generate energy) whilst garden waste will be treated by windrow composting. Again this is a change to the service commencing in April 2018 when food waste will be collected separate to garden waste.

- 3.4 To introduce the new style of collection service a new fleet of vehicles is required. The existing fleet has not been replaced for several years and numerous hire vehicles are presently used to maintain the existing service. Obviously these vehicles will go off hire as the new fleet arrives and the new service starts.
- 3.5 The scheme increases collection costs both in terms of manpower and vehicles. However the value of the recyclates and the change in the management of food and garden waste offsets the increased collection costs.

### 4. REASONS

- 4.1 The Council decision in March committed the authority to the introduction of a new style of service and provided early cost projections. This report presents the final business case and more detailed costs projections based upon tender results and finalized resource demands (predominantly vehicles and manpower).
- 4.2 Every year a capital budget is approved to replace vehicles (typically £1.5m year or year) and each year officers, by a replacement programme coupled with fleet assessment, replace accordingly. However the introduction of the new service configuration requires a complete fleet replacement with a subsequent capital investment of £4.27m, hence the request to Council to approve the capital budget.
- 4.3 To introduce this major change in service configuration requires numerous changes to collection days, rerouting of vehicles, delivery of boxes to individual homes and a major communications exercise to ensure that residents are aware of the changes and understand why they are being made. This requires a one off implementation budget for storage, extra vehicles and extra staff.

### 5. **RESOURCE IMPLICATIONS:**

The business case (appendix 1 page 6) provides detailed costs profiling for the coming eight years. This is based upon recyclate market assumptions, property numbers, fuel costs etc. so is subject to change. However in assessing the resource implications the following points are brought to members' attention:

 The budget model shows and 'as is plus food and garden split' profile. This projects a service where the food and waste contract is in place (already committed) but the remainder of the service remains as is. It demonstrates a cost over and above that of the service adopted by Council on the 9<sup>th</sup> March'17. The importance of this model is to demonstrate that to remain 'as is' will cost the authority more than adopting the new service profile. This is predominantly due to recyclates values.

- 2. The budget model titled 'new service model Implementation 2019' projects costs based upon the service model approved in March '17. It shows a budget reduction in 2019/20 as the benefit of dry recyclate separation (glass) and the AD treatment of food (including the WG support) kicks in to offset increased collection costs. However the costs start to increase thereafter as operating and contract costs increase. If a line was drawn on the graph (page 7) to demonstrate a notional standstill budget for waste then the projected costs shown on the graph are above the existing budget when vehicle borrowing (expenditure including pru) is taken into account. This point is emphasised because overall there is a budget pressure so service change should be considered as costs avoidance rather than cost saving.
- 3. The graph shows an increased budget pressure in 2018/19 which reduces in 2019/20.

The figures below may help to explain why this has happened:

Resource Implications	£
Current Net Budget	5,562,000
Anticipated Service Cost 18-19	5,786,000
Anticipated Additional Vehicle Borrowing	95,000
Total Anticipated Service Cost 18-19	5,881,000
Additonal Funding Required	319,000
Less : MTFP agreed Pressure 18-19	110,000
Additional Funding Required 18-19	209,000

The additional vehicle borrowing reflects the net additional cost to fund the new fleet compared to existing prudential borrowing budget plus vehicle hire costs ( $\pounds$ 530k). The additional funding demand is partly offset by the acknowledged grant cut pressure of  $\pounds$ 110k.

4. None of the costs include the one off implementation costs of £265k. This will need to be allowed for as a pressure in the 2018/19 budget albeit the saving projected in 2019/20 can offset the one off cost.

### 6. FUTURE GENERATIONS and EQUALITY ASSESSMENT

As provided to Cabinet on 9<sup>th</sup> March 2017 and replicated in the final business case (appendix 1).

### SAFEGUARDING ASSESSMENT:

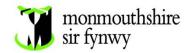
There are no safeguarding implications associated with the recommendations within this report.

- 7. CONSULTEES: SLT
- 8. BACKGROUND PAPERS: Report to Council on 9<sup>th</sup> March 2017 titled:

**Recycling Review - Final Proposals for Collections 2018-2025** 

9. AUTHOR

Roger Hoggins, Head of Operations CONTACT DETAILS: <u>rogerhoggins@monmouthshire.gov.uk</u>



### Appendix 1

SUBJECT:	Recycling Review – Final Business Case, Approval of Capital Expenditure on Vehicles and Boxes
DIRECTORATE:	Operations / Waste & Street Services
MEETING:	SLT
DATE:	October 2017
DIVISION/WARD	DS AFFECTED: All

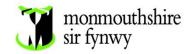
### PURPOSE

- 1. To seek approval for capital investment to allow recycling vehicles and boxes to be procured to ensure successful implementation of the Recycling Review as approved by Council on 9<sup>th</sup> March 2017.
- 2. To seek approval for 'invest to save funding' for the mobilisation of the new service.
- 3. To advise of the revised financial model for operating the new recycling service.

### RECOMMENDATION

### 4. That Council approves:-

- I. The creation of a capital budget of £4,200,000 for the purchase of the new recycling fleet (prudential borrowing or lease)
- II. The expenditure of £77,000 for recycling boxes
- III. Invest to save funding of £265,000
- IV. The revised financial model for the Recycling Review



### BACKGROUND

- 5.0 Over the last two years officers have been undertaking a major review into the future provision of the household recycling and waste kerbside service. The review included amongst other things the investigation of the industry, trends in the recycling industry/markets, analysis of best practice in recycling and waste collection, options appraisal of various collection configurations coupled with cost modelling and a major pilot exercise of a new service configuration. The exercise has also sought to support Welsh Government priority for greater source separation whilst at the same time seeking to surpass the recycling targets set by WG, the current target WG being 58% with a new target of 64% by 2019/20 (MCC performance in the last quarter being 68%). This culminated in a report to Council in March 2017 when members approved a new service configuration for the dry recycling service.
- 5.1 On 9<sup>th</sup> March 2017 Council approved an outline business case for a new dry recycling service:

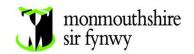
Weekly Red bag – to be used for fibres (paper and card) Weekly Purple bag – to be used for containers (plastics and metals) Fortnightly Green box – to be used for glass

5.2 As outlined in previous reports this change comes as a result of legislative, financial and environmental pressures. Legislative: The separation of the three recycling streams means that we are more compliant with the WG blueprint and the statutory requirement for the separate collection of paper, glass, plastics and metals Environmental: It means that the glass can be 'closed-loop' recycled and has a much greater chance of being turned back into glass rather than aggregate.

**Financial:** Traditionally, the service contracts for recycling and waste reprocessing and disposal have all been paid for, the council do not receive any income. With the introduction of the new service, opportunities to achieve income exist.

By collecting the three streams and keeping them separate from one another it has been identified that we can achieve an income both for the glass and the red bags.

5.3 To allow for the streams to be collected separately we will purchase vehicles with three compartments so that the configuration of vehicles collecting from the majority of households will be as follows:



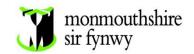
Vehicle 1 (weekly): food, red bags, purple bags Vehicle 2 (fortnightly): glass, black bags Vehicle 3 (weekly – chargeable): garden waste

Collecting the streams separately does mean that we will need increased number of vehicles and staff and therefore increased collection costs. However, as detailed further on in this report, this is more than offset by the anticipated income and reduced costs from the dry recycling.

- 5.4 A trial of the new service with over 6,000 households in the Abergavenny area was carried out last year and members received the results in the March council report when seeking approval for a full county roll-out.
   Para. 4.37 of that report included the outline business case and identified that the costs provided were only indicative and were dependent on further work being undertaken. Following approvals in March the following work has been undertaken:
  - Access review to ensure safe route access for the new vehicles
  - Finalisation of vehicle requirements and staff numbers needed
  - Procurement of 26T, 18T and 7.5T vehicles cost assessment
  - Procurement of 35,000 recycling boxes cost assessment
- 5.5 These exercises have clarified and consolidated the operational and financial figures provided in the March outline business case report. This report provides a final business case of all costs apart from Five Lanes Transfer Station redevelopment which is still being designed and a further report on costs and impact will be brought forward in due course.

### What has changed from March 2017 to October 2017?

5.6 **Vehicle numbers**: the outline business case model identified that 17 vehicles were needed to run the new service excluding spares. The new 26T vehicles are longer and have a wider chassis than the current service fleet and therefore extensive work has been carried out

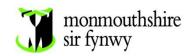


to ensure that the service is directing the right vehicle to the right place. The access review which has been completed with the input and support from frontline drivers and loaders, means we will be changing the operational practice for collecting waste making it safer and also more operationally efficient. The service will mainly operate using three different vehicle designs: 26T, 18T and 7.5T. The modelling has identified that 23 vehicles are required (including spares) with more 26T vehicles needed than originally modelled.

5.7 **Vehicle costs**: Following Council approval in March and the revised access modelling an OJEU process has been undertaken to ensure the Council gets the best vehicle at the best price. With approval of this report a further procurement exercise will need to be undertaken as the deadline for order for the original exercise has expired. Based on the original OJEU process total expenditure is expected to be £4,200,000 for the below vehicles:

26t Pod and Split	13 vehicles
18t split	7 vehicles
7.5 cage Pod	3 vehicles

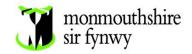
- 5.8 Corporate finance have run the purchase price against current prudential borrowing rates and the annual impact is modelled at £556500. As the vehicles will not be arriving or paid for until winter 2018 it needs to be recognised that the prudential borrowing rates are subject to fluctuation.
- 5.9 **Staff numbers**:- The March report estimated that 45 FTE staff would be required. This is the number of staff needed to run the service on a daily basis. We then calculate leave, compulsory training days etc and work out an actual staff requirement. As the numbers of vehicles have increased therefore so have the number of crews required and the final modelling has determined that 52 staff would be required. This has had an impact on the financial modelling of £186k.
- 5.10 **Recycling market**:- The team have continued to engage and track the recycling market and the expenditure and income model for the new recycling streams stands as per March 2017. To summarise:
  - Paper & Card income model based on an indicative market value of -£30 per tonne (c5,100 tonnes per annum)
  - Plastics and Cans expenditure model based on indicative market value of £78 per tonne c.(3,000 tonnes per annum)
  - Glass income model based on indicative market value of -£10 per tonne (c2,335 tonnes per annum)



- 5.12 These figures are against a current expenditure model of c.£700k per annum. The annual net saving from changing collection operations solely on dry recycling contract expenditure is forecast at £633k. It is this change which offsets higher expenditure on vehicles and staff. It must be stressed that the current model flatlines the MRF gate fee charge apart from an increase for contract indexation and increasing tonnage (which is applied across all tonnage influenced income and expenditure areas). However the market is continuing to shrink and recent changes at an international level with ever stricter controls on quality of waste, leads officers to advise that costs are likely to increase should the service need to re-negotiate a new contract post the planned implementation date.
- 5.13 **Receptacles**:- a framework has been used to seek the best supplier for the green recycling boxes. The Council will need to procure and issue 35,000 boxes. The capital cost of these boxes of £77k which then translates to a revenue commitment of £16k per annum for 5 years which has been built into the financial model.
- 5.14 **Income Modelling:-** the majority of income has been flatlined (excl. the 2.5% increase assumption built into the MTFP) apart from the Welsh Government grant which we know is to reduce year on year. For 2018-19 WG have confirmed a reduction in the grant with a pressure consequential of £130k. WG have also indicated that following years the grant will reduce by 5% per annum which reduces the grant by £440k over the lifetime of the service modelling.

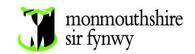
# The Food and Garden Split

5.15 On 3<sup>rd</sup> Feb 2016 Council agreed to join the Heads of the Valleys Food Treatment Partnership to procure an anaerobic digestion facility for kerbside collected food waste. A commitment of joining this partnership was to split food and garden waste. This needs to happen in April 2018 and would have been undertaken even if recycling collections stayed the same. The Recycling Review has determined that food waste will be collected on the same vehicle as red and purple bags. However we need to collect food waste on its own from April 2018 and the Recycling review will not be implemented until March 2019. Therefore a temporary collections solution for the split of food and garden waste has been designed so allow us to benefit from the reduced gate fee for food and garden waste treatment.

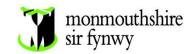


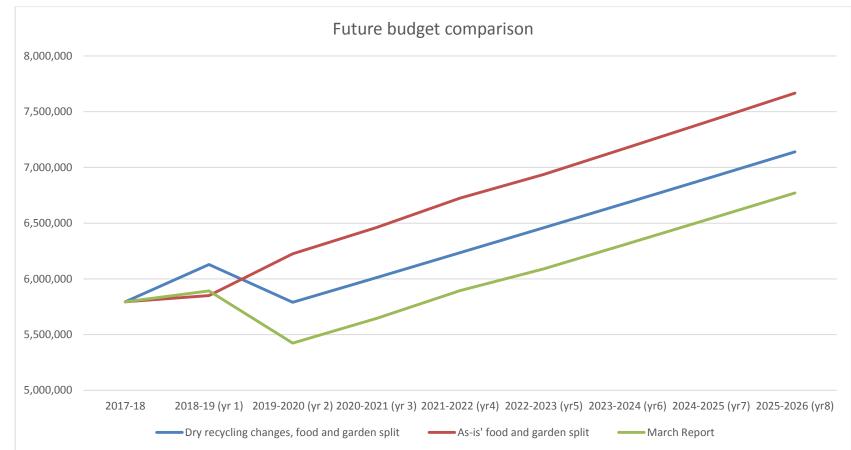
#### The Financial Impact of the Changes

- 5.16 As a result of the figures provided above the financial model has been revised. In March 2017 it was forecast that an indicative annual £455k could be saved in the full first year of operation (the baseline year being 2016-17) but these figures excluded the prudential borrowing for Five Lanes and also boxes and were based on the initial run of rounds for vehicle and staff numbers.
- 5.17 The model has been updated and the baseline year has now changed to 2017-18 as full service costs are now known. The model contains 3 lines:
  - The new service model with dry recycling changes and food and garden waste split.
  - The indicative 'outline business case' model included within the March 2017 report.
  - The 'as-is' model no change to dry recycling but with food and garden waste split.
- 5.18 The table below provides detail on how the different service models perform financially and this is further clarified in the graph underneath:

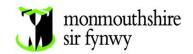


New Service Model - Implementation March 2019									
•	2017-18	2018-19 (yr 1)	2019-2020 (yr 2)	2020-2021 (yr 3)	2021-2022 (yr4)	2022-2023 (yr5)	2023-2024 (yr6)	2024-2025 (yr7)	2025-2026 (yr8)
Contracts	4,229,620.03	4,127,928.81	3,649,966.87	3,758,896.62	3,870,993.03	3,986,348.17	4,105,056.80	4,227,216.48	4,352,927.57
Staff	2,686,955.10	2,884,190.70	2,884,190.70	2,884,190.70	2,884,190.70	2,884,190.70	2,884,190.70	2,884,190.70	2,884,190.70
Vehicles	1,382,989.00	1,480,321.67	1,501,916.69	1,523,760.23	1,546,149.86	1,569,099.23	1,592,622.34	1,616,733.52	1,641,447.48
Receptacles	440,000.00	466,933.03	488,333.03	500,143.03	512,646.60	525,462.77	538,599.34	552,064.32	565,865.93
Other - premises, D codes, ESDD, variance	390,323.00	400,081.08	410,083.10	420,335.18	430,843.56	441,614.65	452,655.01	463,971.39	475,570.67
Gross Exp exc pru borrowing	8,882,598.13	9,017,580.28	8,306,315.39	8,459,150.76	8,616,648.75	8,778,540.51	8,944,949.19	9,116,001.41	9,291,827.35
Gross Exp inc pru	9,129,887.13	9,359,455.28	8,934,490.39	9,087,325.76	9,244,823.75	9,406,715.51	9,573,124.19	9,744,176.41	9,920,002.35
Income	-3,336,354.00	-3,231,154.00	-3,144,741.05	-3,075,758.75	-3,010,225.56	-2,947,969.03	-2,888,825.33	-2,832,638.81	-2,779,261.62
Budget exc pru	5,546,244.13	5,786,426.28	5,161,574.34	5,383,392.01	5,606,423.19	5,830,571.48	6,056,123.86	6,283,362.60	6,512,565.73
Budget inc pru	5,793,533.13	6,128,301.28	5,789,749.34	6,011,567.01	6,234,598.19	6,458,746.48	6,684,298.86	6,911,537.60	7,140,740.73
		T		1	1	[	1	1	r
March council report									
	2017-18	2018-19 (yr 1)	2019-2020 (yr 2)	., ,		., ,		., ,	2025-2026 (yr8)
Contracts	4,229,620.03			3,758,896.62		3,986,348.17	, ,	, ,	
Staff	2,686,955.10		2,713,238.10	2,713,238.10		2,713,238.10	, ,	2,713,238.10	2,713,238.10
Vehicles	1,382,989.00	, ,	, ,	, ,	1,376,360.57	1,399,309.95	, ,	1,446,944.24	1,471,658.20
Receptacles	440,000.00		462,275.00	,		497,819.61	510,265.10	,	536097
Other - premises, D codes, ESDD, variance	390,323.00		,	420,335.18		441,614.65	,	463,971.39	475,570.67
Gross Exp without pru borrowing	8,882,598.13					8,579,944.76		8,916,006.22	9,091,106.10
Gross exp inc pru	9,129,887.13					9,038,330.47		9,374,391.93	9,549,491.81
Income	-3,336,354.00			, ,		-2,947,969.03	, ,	-2,832,638.81	-2,779,261.62
Budget exc pru	5,546,244.13					5,631,975.73			6,311,844.48
Budget inc pru	5,793,533.13	5,892,201.65	5,422,949.42	5,644,513.97	5,893,856.30	6,090,361.44	6,315,222.74	6,541,753.12	6,770,230.19
As-is' with food and garden split									
	2017-18	2018-19 (yr 1)	2019-2020 (yr 2)	2020-2021 (yr 3)	2021-2022 (yr4)	2022-2023 (yr5)	2023-2024 (yr6)	2024-2025 (yr7)	2025-2026 (yr8)
Contracts	4,229,620.03	., ,		4,428,435.60		4,687,710.77			5,105,538.23
Staff	2,686,955.10	, ,	2,831,831.90	2,831,831.90		2,831,831.90	, ,	2,831,831.90	2,831,831.90
Vehicles	1,382,989.00	1,214,483.13	1,360,804.19	1,382,097.73	1,403,923.61	1,426,295.14	1,449,225.95	1,472,730.04	1,496,821.73
Receptacles	440,000.00	451,000.00	462,275.00	473,831.88	512,646.60	497,819.61	510,265.10	523,021.73	536,097.27
Other - premises, D codes, ESDD, variance	390,323.00	400,081.08	410,083.10	420,335.18	430,843.56	441,614.65	452,655.01	463,971.39	475,570.67
Gross Exp exc pru borrowing	8,882,598.13	8,680,893.44	8,959,167.30	9,116,197.11	9,304,620.86	9,443,657.42	9,614,342.85	9,789,841.16	9,970,289.13
Gross Exp inc pru	9,129,887.13	9,080,974.52	9,369,250.40	9,536,532.29	9,735,464.42	9,885,272.07	10,066,997.86	10,253,812.55	10,445,859.81
Income	-3,336,354.00	-3,231,154.00	-3,144,741.05	-3,075,758.75	-3,010,225.56	-2,947,969.03	-2,888,825.33	-2,832,638.81	-2,779,261.62
Budget exc pru	5,546,244.13	5,449,739.44	5,814,426.25	6,040,438.36	6,294,395.30	6,495,688.39	6,725,517.52	6,957,202.35	7,191,027.51
Budget inc pru	5,793,533.13					6,937,303.04			7,666,598.19



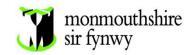


Costs exclude:									
mobilisation									
cost of prudential borrowing for Five Lanes									
includes pru borrowing within budget									
	2017-18	2018-19 (yr 1)	2019-2020 (yr 2)	2020-2021 (yr 3)	2021-2022 (yr4)	2022-2023 (yr5)	2023-2024 (yr6)	2024-2025 (yr7)	2025-2026 (yr8)
Dry recycling changes, food and garden split	5,793,533	6,128,301	5,789,749	6,011,567	6,234,598	6,458,746	6,684,299	6,911,538	7,140,741
As-is' food and garden split	5,793,533	5,849,821	6,224,509	6,460,774	6,725,239	6,937,303	7,178,173	7,421,174	7,666,598
March Report	5,793,533	5,892,202	5,422,949	5,644,514	5,893,856	6,090,361	6,315,223	6,541,753	6,770,230



#### What do the figures tell us? Does the Business Case Stack Up?

- 5.19 Even with the full business case cost for the new service model showing an increased expenditure from the outline business case presented in the March report, it is clear from the data that we will still avoid costs of £3.1 million over the 8 year period when compared to the 'as-is' model.
- 5.20 Subsequent to capital spend approval and vehicles being delivered on time the model demonstrates that there is a one-off cashable benefit to the Council in 2019-20 of £340k and thereafter the service running costs would be far less than the alternative. It must be stressed that this modelling **excludes the prudential borrowing consequential of capital investment at Five Lanes which is currently being designed.** However the modelled benefit between 2018-19 and 2019-20 on the New Service model (inc pru borrowing) of £340k should provide sufficient headroom to fund Five Lanes pru borrowing payments and also pay back the 'invest to save' mobilisation money.
- 5.22 The cashable savings of the changes have been reduced since the March outline modelling but the new service design offers savings in 2019/20 and cost avoidance thereafter being the most cost efficient and best performance model arrived at through the options appraisal report in March. Over the 8 years life of the service this is modelled at c.£3.1m. Even with Five Lanes borrowing being accounted for being able to avoid over £2 million worth of ongoing operational costs is the most cost effective option without reducing recycling performance. There is also a wider environmental and legal argument for the changes which the previous Council report outlined and which demonstrated that we need to collect glass separately and this has found to be the best operating model for doing so.



#### **Implementation Dates**

5.23 Initial anticipated timescales for implementation have slipped due to lead in time on vehicle delivery. The implementation date for the new service is now planned for the first week of March 2019. The vehicles required for the new service have approximately an 11 month lead time. Therefore with approval of this report and the procurement timescales that apply, we would not be expecting delivery of the vehicles before November 2018. We then need a period of familiarisation and training for our crews and time to deliver out boxes and communications to all residents outlining the new service and collection days. With Christmas holidays and potential bad weather over winter, we would anticipate delivery of boxes to residents over February 2019 with a March 4<sup>th</sup> new service commencement date.

#### **Implementation Planning and Costs**

5.24 The modelling excludes the one-off costs that will be incurred and which are needed for successful implementation. The total cost of implementation is forecast to be £265k. Invest to save funding of £265k is therefore being sought within the 2018/19 financial year in order to fund the temporary hire vehicle solution for splitting food and garden waste over 2018/19, delivery of all boxes and phased communications to all residents.

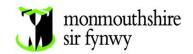
What does implementation involve?

Packing of Recycling Boxes

- packing of 35,000 boxes with recycling leaflet/bags
- hire of a building/shed
- agency staff to pack boxes

Delivery of Boxes to Householders

- hire of vehicles
- agency staff to support core staff for delivery



Communications/Marketing

- design of leaflets for householders
- design of marketing material posters, radio, adverts in local press
- production of material
- Social media campaign

Support for service/delivery and customers

- agency to support Contact Centre as calls into service will increase during implementation and settling in.
- agency to support Waste team to field queries and help householders with the change

It has been agreed with finance colleagues that the Invest to save funding will be a loan and will therefore be paid back into Reserves from the £350k of avoided costs in 2019/20.

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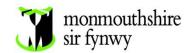
Risks

5.25 Key risks are:

- Vehicle manufacture and delivery
- market fluctuations
- delay resulting in increased supply costs
- lack of invest to save funding to support implementation
- Performance of the market ££ of materials

# **Financial Implications**

- 5.26 The report has the following financial implications:
  - capital expenditure of £4.2m to procure vehicles to support implementation



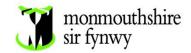
- £265k revenue Invest to Save funding to support implementation
- £77k for the purchase of 35,000 recycling boxes for glass
- 5.27 The business case presented in this report demonstrates that a stand still option of no service change will cost the authority more over the eight year life of the vehicles. The model clearly demonstrates that a fully comingled service will continue to incur higher costs as the processing costs for the recycling are far greater than the additional collection costs of the new service which generate an income model for the recycling. It needs to be noted that even if the service was not changing its fleet design, the service would still need to procure new vehicles asap thereby incurring new capital costs.
- 5.28 As the report makes clear there is still one outstanding capital cost for the re-design and refurbishment of Five Lanes transfer station. Work is underway on this process and Council will receive a further report on the capital required and the impact on the financial model presented. However the savings generated and reduced cost of the service more than justifies the investment outlined in this report.
- 5.29 As previously reported the service will also provide ongoing financial modelling as the service is implemented and thereafter in line with financial reports. This report will outline the income that is being received and also the cost of the service to feed into the MTFP. This first report will be forthcoming in autumn 2019.

# **Options Appraisal and Evaluation Criteria**

6.0 This report seeks approval for the purchase of vehicles to provide the new service. However in the review leading up to this decision numerous service options were considered leading up to the Council decision in March 2017, subsequent to scrutiny by the Strong Communities select committee and Cabinet approval. In relation to the vehicle options this has been assessed through numerous vehicle trials and by the tender process.

The ongoing evaluation criteria will be through:

- 1. the corporate financial reporting procedure coupled with cross reference to the financial modelling included in this report
- 2. Recycling performance as reported through the Waste Data flow (WG) returns.
- 3. Monitoring of recyclate prices.



Future Generations & Well Being Assessment (including sustainable development, equalities, safe guarding and corporate parenting requirements)

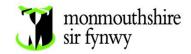
- 7.1 These changes are all about ensuring that the recycling and waste service is right for Monmouthshire residents now and in the future. The proposal is only for an initial eight years as the recycling industry is still really in its infancy and will continue to evolve and develop over time. The review has been inclusive and supports the principles and goals of the Future Generations and Well Being Act.
- 7.2 The trial did highlight that people with disabilities or the elderly could struggle with the glass box. This concern has been mitigated by the option of a box with a handle (similar to a blue food box) would be issued on request and in exceptional circumstances an assisted collection will be agreed.
- 7.3 There are no corporate parenting or safeguarding implications.

# Alternative fuel technology

Extensive research has been carried out with vehicle manufacturers to ascertain whether there are alternative fuel technologies that can be used to run or help run our new fleet. Feedback from the market has been that although some trials are being carried out with alternatively fuelled refuse collection vehicles these are in their infancy in urban city areas and the technology infrastructure is not in place for a rural county such as Monmouthshire to take advantage at this point in time or in the near future. They have suggested that perhaps these may have been developed in time for our next round of procurement of fleet in eight years' time. However, we will include within this procurement exercise that manufacturers need to work closely with us if new technology advances do occur within the lifetime of the vehicles and that we are given the opportunity to trial and use any new technology so that Monmouthshire has the opportunity to take advantage of any developments that occur within the next eight years.

#### **Background Papers:**

As previously presented to Select Committee and referred to in the body of the report.



#### Consultees

SLT

# **Report Authors**

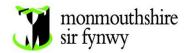
Laura Carter Senior Technical and Business Officer <u>lauracarter@monmouthshire.gov.uk</u>

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Roger Hoggins Head of Operations <u>rogerhoggins@monmouthshire.gov.uk</u> 07767 246138



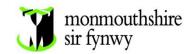
# Well-being and Future Generations Assessment

	Please give a brief description of the aims of the proposal
Name of the Officer Laura Carter	
Phone no: 01291 448296 E-mail: lauracarter@monmouthshire.gov.uk	
Name of Service	Date Future Generations Evaluation
Waste & Street Services	

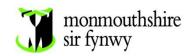
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1. Does your proposal deliver any of the well-being goals below? Please explain the impact (positive and negative) you expect, together with suggestions of how to mitigate negative impacts or better contribute to the goal.

Well Being Goal	How does the proposal contribute to this goal? (positive and negative)	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
A prosperous Wales	The review is all about how the Council can	
	maximise the natural resources it collects as	
Efficient use of resources, skilled,	recyclate from MCC residents.	
educated people, generates wealth,		
provides jobs		
A resilient Wales	If managed properly waste management	
	contributes to wider CO2 climate change	
Maintain and enhance biodiversity and		
ecosystems that support resilience and		



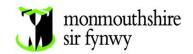
Well Being Goal	How does the proposal contribute to this goal? (positive and negative)	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
can adapt to change (e.g. climate change)	programmes and therefore assists with biodiversity outcomes.	
A healthier Wales	No direct impact	
People's physical and mental wellbeing is maximized and health impacts are understood		
A Wales of cohesive communities	Good recycling and waste management promotes	
Communities are attractive, viable, safe and well connected	a good local environment. Litter will be reduced therefore making communities attractive and people feel safe.	
A globally responsible Wales Taking account of impact on global well-being when considering local social, economic and environmental wellbeing	Recycling is all about managing resources to benefit the environment and the economy. This service change will ensure that we are protecting natural resources and thereby reducing human activity's impact on the environment.	
A Wales of vibrant culture and thriving Welsh language	No direct impact but all measures taken by the service are fully in line with the Welsh Language policy of the Council.	
Culture, heritage and Welsh language are promoted and protected. People		



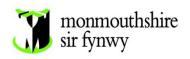
Well Being Goal	How does the proposal contribute to this goal? (positive and negative)	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
are encouraged to do sport, art and recreation		
A more equal Wales People can fulfil their potential no matter what their background or circumstances	Any employment undertaken through the service or its contract will ensure that equal opportunities are fully promoted	

# 2. How has your proposal embedded and prioritised the sustainable governance principles in its development?

Sustainable D Princi	•	ment	How does your proposal demonstrate you have met this principle?	What has been done to better to meet this principle?
Long-term planning for the	short need long	ancing term with term and	This is a proposal for the future of the recycling service for the next 7 years. It therefore looks to what is needed whilst reconciling with what can be delivered now.	



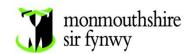
Sustainable Development Principle	How does your proposal demonstrate you have met this principle?	What has been done to better to meet this principle?
Collaboration Working Collaboration Working Working togethe with othe partners to delive	with partners depending on what outcome is being sought.	
Involvement Involving those with an interes and seeking their views	been consultation throughout and the recommendations are based on a robust trial of 6,500 householders and their	
Putting resource inte prevention Prevention problem occurring or getting worse	collects, it is recognised that we should also focus on waste prevention. The service promotes waste prevention activities and will continue to keep abreast of prevention	
Positively impacting on people economic and environment and trying to benefit all three	environmental performance, by reducing costs and by delivering a service that fully engages with people and keeps them on board with the recycling agenda.	



# **3.** Are your proposals going to affect any people or groups of people with protected characteristics? Please explain the impact, the evidence you have used and any action you are taking below.

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Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
Age		Carrying the proposed glass box proved to be difficult	An alternative will be offered to residents on request.
Disability		As above	As above
Gender reassignment	No negative impacts as about the recycling service	e.	
Marriage or civil partnership			
Race			
Religion or Belief			
Sex			
Sexual Orientation			
Welsh Language			

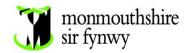


4. Council has agreed the need to consider the impact its decisions has on important responsibilities of Corporate Parenting and safeguarding. Are your proposals going to affect either of these responsibilities? For more information please see the guidance note <a href="http://hub/corporatedocs/Democratic%20Services/Equality%20impact%20assessment%20and%20safeguarding.docx">http://hub/corporatedocs/Democratic%20Services/Equality%20impact%20assessment%20and%20safeguarding.docx</a> and for more on Monmouthshire's Corporate Parenting Strategy see <a href="http://hub/corporatedocs/SitePages/Corporate%20Parenting%20Strategy.aspx">http://hub/corporatedocs/SitePages/Corporate%20Parenting%20Strategy.aspx</a>

		Describe any positive impacts your proposal has on safeguarding and corporate parenting		What will you do/ have you done to mitigate any negative impacts or better contribute to positive impacts?		
-	Safeguarding The proposals do not affect individuals and thereby do not affect or impact on the Council's corporate parenting and safegua					
5220	Corporate Parenting					
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# 5. What evidence and data has informed the development of your proposal?

Waste dataflow	
End destinations of collected recycling	
Views of the public (as evidenced in the report) on the trial option	
Financial modelling – prices from the market	



6. SUMMARY: As a result of completing this form, what are the main positive and negative impacts of your proposal, how have they informed/changed the development of the proposal so far and what will you be doing in future?

There was a change to the box to be offered to the elderly or to people with disabilities.

7. Actions. As a result of completing this form are there any further actions you will be undertaking? Please detail them below, if applicable.

What are you going to do	When are you going to do it?	Who is responsible	Progress
Implement the review	Over 2017-18	Rachel Jowitt	

8. Monitoring: The impacts of this proposal will need to be monitored and reviewed. Please specify the date at which you will evaluate the impact, and where you will report the results of the review.

The impacts of this proposal will be evaluated on:	Autumn 2018
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